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University of Technology, Jamaica

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Celebrating Excellence in Academics, Excellence in Sports

ANNUAL REPORT 2008 - 09



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Message from the Minister of Education

The Hon. Andrew Holness, MP

The University of Technology, Jamaica (UTech) is playing a pivotal role in the development of the human capital of the nation.

The University has been on a drive to increase its offerings to the public, developing various postgraduate and undergraduate programmes in areas such as law and dental sciences.

UTech is setting up a School of Sport Sciences, which is to come on stream in the 2009/2010 Academic Year. The University is also moving to offer the Doctor of Medical Dentistry degree (DMD) in Dental Surgery.

It is clear from the courses being offered, or in the pipeline to be offered, that UTech is identifying areas of need in the Jamaican economy and moving to fill these. This strategy keeps the university relevant and enables it to fill the needs of Jamaican students eager to enter the job market.

This relevance to the local economy has enabled UTech to move its enrolment from 50 students pursuing four programmes half a century ago to more than 10,500 engaged in some 100 disciplines. Increased enrolment demands increased facilities, and UTech's Papine campus will soon be enhanced by the addition of new classrooms, lecture theatres and laboratories. These welcomed developments will be facilitated by a US\$ 43.9 million enhancement project.

The university's enthusiastic drive to remain relevant is to be commended. It fits into the government's belief that Jamaica's economic transformation must be underpinned by corresponding pursuits in education.

The continued development of the Jamaican economy can only continue through the intellectual enablement of our people.

UTech is in a good position to help drive this economic transformation, and I look forward to seeing the university continue its push into areas that will redound to the economic benefit of Jamaica.





Message from the Chancellor

The Honourable Lord Morris of Handsworth, OJ

The year under review provided both a celebratory and reflective opportunity for the University of Technology, Jamaica as the institution crossed over the threshold marking its significant half-century milestone.

As we reflected on past achievements in the areas of scholarship, research, service, culture and sports, the University's Council moved to streamline and strengthen its mandate to provide oversight for improved efficiency and governance in line with best practices.

The role of Committees was rationalized and some statutes in the University's Charter were reviewed and recommendations made for amendments to better align them with current strategic objectives.

Our strategic mission now calls for strengthening of graduate and undergraduate programmes, for the concentration of growth in research and for an expanded role in entrepreneurship and technological development.

The world-class performance of UTech/MVP athletes at the Beijing Olympics who copped 22% of Jamaica's medals, made the 50th anniversary celebrations even more profoundly special. The remarkable achievement simultaneously raised the profile and global recognition of the UTech Brand and Brand Jamaica as the world's leading 'sprint factory'.

UTech /MVP Track and Field Club Coach, Stephen Francis received the Chancellor's Medal. The award is designed for persons who have made substantial contribution to development in a particular field, nationally or internationally and in so doing achieved distinction which has redounded to the benefit of the University.

In September 2008 the establishment of the Faculty of Law, expanded the University's capacity to increase access to relevant training. As labour market needs evolve, the University is committed to responding with courses of study in new and emerging areas to meet the demand. Among them are new programmes in dentistry, 'agripreneurship' and the sport sciences.

These and other accomplishments illustrated in the ensuing pages demonstrate the collective effort of members of faculty, staff, students and other stakeholders committed to the growth and development of this noble institution to all of whom I owe a debt of gratitude.

I invite you to share in these accomplishments and call on all stakeholders at home and in the Diaspora to partner with the University of Technology, Jamaica in fulfilling our mandate of facilitating "Excellence through Knowledge."





Message from the Pro-Chancellor

The Most Honourable Edward Seaga, ON, PC

The University of Technology, Jamaica has just completed its 50th anniversary. During that time it underwent a metamorphosis from the College of Arts Science and Technology (CAST) to a full-fledged university of more than ten thousand students.

UTech is still spreading its wings further. It has embraced a number of smaller academic institutions which offer specialized training at the college or community college level. These institutions, which form a network of affiliates, can enjoy the facilities of UTech as an institution at which their students can pursue full degree courses and later advanced degrees where applicable.

Another area of expansion is the second campus being established in the western

end of the island. Already, this campus offers studies in law and business administration.

For future development, tourism is the next logical area of advancement given its concentrated focus of attention in the western end of the island. Plans are in preparation for a small hotel to become the centre for UTech training in tourism.

The record of the University of Technology, Jamaica as an institution of good quality has been justified by the success of the athletic programme operated by the MVP Track and Field Club, which produced gold, silver and bronze medals in the 2008 Olympic. Jamaica ranked third of all countries in the world in number of medals won. This success has raised UTech to the level of a world class institution in athletics.





Message from the President

Prof. the Hon. Errol Morrison, OJ

The number of students pursuing tertiary education has been growing. This is a good omen for further development of citizens and country because little progress can be achieved without a good education.

The University of Technology, Jamaica is certainly contributing greatly to the future of Jamaica by the dynamic nature of its education programme in which all students are a part of this success.

I welcome all the new admissions and look forward to their contribution.

In the year under review the University took a number of steps in the direction of strengthening its brand and image, and establishing specific features and programmes that will distinguish it as a regional and global player.

Two of the pledges I made on assuming the Presidency of this University were: • Expansion a n d upgrading of academic offerings and • Increased revenue inflows and effective management of capital resources. These objectives were not ends in themselves, but markers on the path to our destination of creating an institution of excellence and of particular distinction. Our small urban campus, albeit cradled in the bosom of the city's encircling

mountains, must reflect the paradoxes of modern life: we must be responsive as well as predictive, cutting-edge but also accessible, "open" but framed within parameters of excellence.

Strategic initiatives in the transformation of the University were advanced this year as UTech moves forwards to occupy a different space in the expanding landscape of tertiary institutions competing for the clients who will be tomorrow's leaders and service providers. Expansion and upgrading of academic offerings and effective management of capital resources have become even more critical components of the continuing transformation of the institution, with increased revenue inflows threatened by a global economic contraction, while the demand for education and the need for institutional growth increase.

For example, in response to the growing demand and need for a wide range of qualified professionals in the health care services sector, UTech's newly established College of Health Sciences will offer a range of undergraduate programmes in **Dental Hygiene**, **Dental Laboratory Technology** and **Dental Nursing**/ **Therapy** and a **Diploma programme in Dental Assisting**. An important feature of all these programmes is the teaching of Sign Language for Dentistry, which means that all graduates will be able to communicate



Message from the President cont'd

Prof. the Hon. Errol Morrison, OJ

effectively with the hearing impaired, adding further value to their professional training.

This response to local and global workforce needs is emblematic of the administration's vision of UTech's place in the world. The playing field is global; if we want to play we have to raise our game. The launch of the Caribbean's first Office of Intellectual Property housed in the School of Graduate Studies, Research and Entrepreneurship, the establishment of a Faculty of Law, and last, but certainly not least, UTech's stellar Sport Department and soon to be realized Caribbean School of Sport Science, are stepping stones to the world stage.

The new Faculty of Law, at the University of Technology, Jamaica, is an important extension to tertiary educational services. The Faculty of Law will, of course, produce lawyers. But beyond that, we share the view that study of The Law and awareness of existing laws that underpin our society, help to increase the understanding and exercise of citizenship and contributes to strengthening economic development, good governance and democracy. We already know how it feels to have the gaze of the world focused on us. The Olympic Games in Beijing in August 2008, the 'Jamaican Olympics' as they came to be called, gave us a taste of global stardom. Eight of the eleven medals that the Jamaica team brought home were UTech assisted. Now that we have developed a taste for success at the highest level nothing but gold will do.

A series of four Sports Classics - Golf, Basketball, Cricket and Track and Field organized by the Department of Sport raised the visibility of the UTech brand locally and regionally. In the years between now and the London Olympics, UTech is committed to the continuous raising of the bar.

Our excellence in sport is one of the major assets of the university, and our strategy is to grow our academic wealth through a mix of prudent asset management and bold expansion. This administration is determined to make UTech a truly global brand, in scholarship, research, community service and sports, and gold remains our standard.





The University Secretariat

Mrs. Charmagne Mortley, University Secretariat Administrator

A number of activities aimed at streamlining and strengthening governance occupied the Secretariat's attention.

The Chancellor's Medal

The Chancellor's Medal was introduced in November 2008 at the University's 50th Anniversary Banquet. The award was made in absentia, to University Coach Mr. Stephen Francis, for the outstanding performance of athletes of the UTech/MVP Track and Field Club. The medal was presented by Chancellor Morris and accepted by Mr. Bruce James, President of the UTech/MVP Track & Field Club.

Candidates for the Chancellor's Medal must have made a substantial contribution to significant developments in a particular field, nationally or internationally and in so doing achieved distinction which has redounded to the benefit of the University.

The University Award for Outstanding Achievement

The University Award for Outstanding Achievement was also presented at the 50th Anniversary Banquet to the athletes for their



Hon. Lord Morris of Handsworth, OJ, Chancellor, presents Olympian Sherone Simpson with a special award for her outstanding performance at the 2008 Olympics.



The University Secretariat cont'd

outstanding performance at the 2008 Olympics in Beijing, China. This award was conferred for "having attained excellence reflected in a specific achievement that has brought national or international recognition to the University."

CEREMONIES

In addition to Graduation, three major ceremonies were held.

Welcome Ceremony for the Most Honourable Edward Seaga

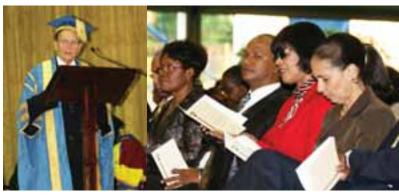
The Chancellor presided at the Welcome Ceremony for the Pro-Chancellor, held at the Alfred Sangster Auditorium on Tuesday, October 28, 2008. The Pro-Chancellor delivered an inaugural address.

Conferment of Honorary Degrees on Hon. Maurice Facey, OJ and Hon. Gordon "Butch" Stewart, OJ

A ceremony for the conferment of honorary degrees on the Hon. Maurice Facey, OJ and the Hon. Gordon 'Butch' Stewart, OJ was held on Saturday, January 31, 2009 at the Alfred Sangster Auditorium. The ceremony marked the final special event of the 50th Anniversary Celebrations.

Conferment of Honorary Degree on Dr Robert Gallo

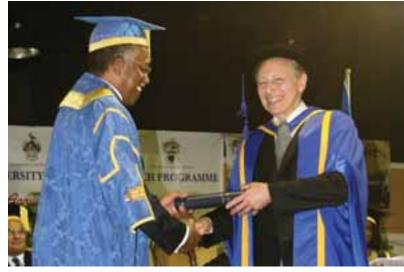
A second Honorary Degree Ceremony was held for Dr Robert Gallo on March 26, 2009 at the Sunset Jamaica Grande Resort and Spa, Ocho Rios. The Ceremony was held during the UTech-sponsored session of the Annual Conference of the University Diabetes Outreach Programme (UDOP). Dr Gallo is co-discoverer of the Human Immunodeficiency Virus (HIV), the infectious agent responsible for the Acquired Immune Deficiency Syndrome (AIDS).



The Most Honourable Edward Seaga, ON, Pro-Chancellor addressing the gathering at his Welcome Ceremony held at the Alfred Sangster auditorium, UTech on October 28, 2009.



From left, Hon. Maurice Facey, OJ, Hon. Gordon "Butch" Stewart, OJ, Lord Morris of Handsworth, OJ, Chancellor the Most Hon. Edward Seaga, Pro-Chancellor and Prof. the Hon. Errol Morrison, OJ share pleasantries following the conferment ceremony held on Saturday, January 31, 2009 at the Alfred Sangster auditorium, UTech.



President Prof. the Hon. Errol Morrison, OJ (left) congratulates Dr. Robert Gallo following the conferment of the Honorary Degree of Doctor of Science for his pioneering work in the field of human retro virology.





Academic Affairs Division

Prof. Ashok Kulkarni, Deputy President

The Academic Affairs Division, under the direction of the Deputy President provides overall direction of academic support services for development and implementation of standards, policies, procedures and regulations to govern the delivery of the University's academic programmes, at both the undergraduate and post-graduate levels.

During the review period, the Division's significant achievements included:
The Establishment of the Faculty of Law
Plans for the reorganization of the School of Pharmacy and Health Sciences into the College of Health Sciences and the Department of Mathematics into the Faculty of Science and Sports
Increased academic delivery of Courses of Study.

OFFICE OF CURRICULUM DEVELOPMENT AND EVALUATION (OCDE)



Dr. Winsome Russell Associate Vice President Academic Management & Quality Assurance

The Office of Curriculum Development and Evaluation oversaw the expansion of

course offerings, new policy directions, provision of critical support to the academic community and the facilitation of collaborative work with external bodies for institutional strengthening.

Articulation

In collaboration with Faculties, the OCDE guided curricular activities under institutional agreements as follows:

- Delivery of UTech's Bachelor of Pharmacy with the College of the Bahamas
- Articulation of Associate Degrees done at the University College of the Caribbean into UTech's Bachelors degrees.
- Work on the Two Plus Two Associate Degree Project in areas of social sciences, natural sciences, and technology; this work is being done with the External Relations, Inter & Intra-Institutional Collaboration (ERIIC) Unit at UWI, Mona.

Accreditation

The OCDE continued to monitor the accreditation activities for all Faculties. During the review period the BSc. in Land Economy and Valuation degree was accredited, while the BBA (all specializations) was re-accredited by the University Council of Jamaica (UCJ).

Cooperative Education

In June 2008, the Co-operative Education (Co-op Ed) Unit was reactivated and the Co-op Education (Co-op Ed) component of courses across the University standardized.

Prior Learning Assessment

Seventy students matriculated for AY 2008/09 using Prior Learning Assessment compared to 43 accepted in the previous academic year. This number included several graduate level students. In addition, the University had its first graduate who matriculated using the PLA process. He pursued an undergraduate degree in Computing and Information Technology.



Academic Affairs Division cont'd



CONTINUING EDUCATION, OPEN AND DISTANCE LEARNING (CEODL)

Dr. Jeanette Bartley-Bryan Associate Vice-President

The mandate to open up the University falls squarely on the Office of Continuing Education, Open and Distance Learning and the office made significant strides during 2008/9 in facilitating the strengthening of the human resource and technological capacity of the university to offer flexible academic programmes. Collaboration with several faculties and external organizations resulted in diverse initiatives to increase access to academic programmes and expand the reach of the University into the Caribbean region.

The collaborative initiatives with faculties included the delivery of a continuing education programme by distance learning to St Vincent and the Grenadines; and supporting the commencement of an associate degree in Grenada; supporting faculties in their delivery of short summer noncredit courses; promoting the offering of select modules of existing degree programmes to the open market; developing and piloting blended learning modules for existing UTech students to alleviate space and time constraints; and providing faculty training and development support in the use of online learning technologies.

Outreach Through Franchising

Currently, UTech has franchise arrangements with five community colleges: Portmore, Knox, Brown's Town and Montego Bay to offer the first two years of the UTech four-year degree programmes in Business Administration, Food Service Management, Hotel and Tourism Management. Excelsior offers only one year of the BBA programme. There are also the Certificate and Associate Degree programmes in Computer Science and the Diploma in Engineering and Pre-Engineering courses. CEODL also supports the Faculty of Health and Applied Sciences in the franchising of the first two years of the Bachelors degree in Pharmacy to the College of the Bahamas.

UTech has outreach arrangements with National Tools and Engineering Institute (NTEI), for the offering of Mechanical Engineering Year 1 and with the Portmore Community College for the offering of the Bachelor of Business Administration.

On record, there are seven hundred and seventy-four (774) students registered in these franchised programmes.

UTech Online

During the period, the CEODL office facilitated several individual and group training sessions on the UTech's Online Learning Management System - Moodle. There are over forty (40) modules online with varying levels of interaction. The mandate for the new academic year is that over 10% of all Faculty courses would reflect elements of online technology.

THE CALVIN MCKAIN LIBRARY



Miss Hermine Salmon, University Librarian

Collection Development

The library's main focus during the period was on building the collection and providing access in whatever format

available to support the university's teaching, learning and research activities at all its sites. A total of \$60 million was allocated for the purchase of materials: \$40 million for periodicals,



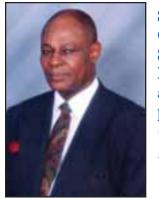
including databases, and \$20 million for books and audio-visual materials. Two hundred and forty-eight (248) books valued at \$2,080,058 were donated to the library during the year. Of this number, alumnus Robert Barton of Miami Dade College, collected and contributed 33%. Loans declined and database usage improved significantly as clients became more aware of these services and became more comfortable accessing them.

Technology Upgrade

The library welcomed the implementation of Radio Frequency Identification (RFID) an initiative of Dr. Paul Golding of the School of Computing and Information Technology (SCIT) and his research team. RFID improves efficiency at library checkout, speeds up inventory checks and improves security of materials.



Miss Jodi-Ann Sadler, Library Clerk, demonstrates the use of the hand held inventory reader which replaces the manual book inventory system.



School of Graduate Studies Research and Entrepreneurship (SGSRE)

Prof. Gossett Oliver Vice President, Graduate Studies,

Research and Entrepreneurship

A University Office of Intellectual Property (OIP) within the SGSRE, headed by a director, was established in January 2009.

The OIP has the immediate mandate of completing the University IP Policy and overseeing its implementation.

New Masters Programmes

Two (2) new taught Masters programmes were developed for delivery in the 2008/2009 academic year:

- Master of Science, Finance
- Master of Science, Built Environment

Research

Of the two proposals for funding received by the Research Development Fund (RDF) one was approved - The diversification of Jamaica's tourism through "dark" cultural heritage development".

Research and Technology Days were held on March 11–12, 2009. Each Faculty mounted displays of their ongoing research work and activities.

Entrepreneurship

The University, through the SGSRE, successfully secured 12 projects with a gross value of approximately J\$179Million. Several of these were with partners. The School's Office itself has secured, and manages three projects:

- European Union/Edulink Developing Education, Skills and Capacity in Forensic Awareness and Forensic Science in the Southern African Development Community and the Caribbean
- 2. European Union/Edulink Capacity Building for the Financial Sustainability of ACP Higher Education Institutions
- 3. e-Learning Jamaica Limited Development of Math Instructional Material.



Academic Affairs Division cont'd



Hon. Olivia Grange (3rd left) cuts the symbolic ribbon declaring the official opening of the UTech Office of Intellectual Property following the opening ceremony held at the Technology Innovation Centre on May 7, 2009. Sharing in the happy occasion from left are Prof. the Hon. Errol Morrison, OJ, President, Prof. Brian Copeland, Dean, Faculty of Engineering, University of the West Indies (UWI), St. Augustine, Prof. Gossett Oliver, Vice President, Graduate Studies, Research and Entrepreneurship, and Miss Kayanne E. Taylor Esq, Director, Office of Intellectual Property.



Faculty exhibits at Research and Technology Day 2009.





Faculty of The Built Environment

Dr. Carol Archer, Dean

School of Building and Land Management Caribbean School of Architecture

COURSES OF STUDY

The first cohort of students, numbering thirteen (13), was accepted for the Master of Science in The Built Environment, with specialisations in Geomatics/Geographic Information Sciences, Urban Design, Construction Management, and Land Management.

Regional Study Tours - CSA

Two regional study tours were carried out and once again the activity was very productive for students of the architectural programmes. B. A. Architectural studies, year 3

- Dominica January 2009
- B. A. Architectural studies, year 4 Curacao - February 2009

The New Media Integration Office

The office continues to provide support for academic and administrative functions in the Faculty, assisting in delivering online and web-assisted academic modules, and using technology to streamline administrative functions.

Community Safety Audit

In February 2008 a proposal was submitted to the UN Habitat through the Department of Local Government to fund a Community Safety Audit Project. The Faculty won the award for the Technical Research Arm of the project, which included the communities of Kintyre and Papine. Subsequently, the Safety Audit was integrated with the Community Development Module taught in the third year of Urban and Regional Planning (URP) Programme within the Faculty. The Safety Audit was expanded to include the communities of Fletcher's Land, Hope Pastures and Dallas. Students consulted with key stakeholders within the communities regarding safety issues.

Over 80 women from the 14 parishes attended the three-day workshop held from November 18-20, 2008. Additionally, the workshop included participants from Haiti, St. Lucia, Mexico, Canada and South Africa.

LINKAGES

World Bank Institute

At the request of the World Bank Institute the Faculty facilitated the review of an online course to be offered by MIT: **"How to make** *cities competitive and sustainable".* The review was done via videoconferencing on January 22 & 23, 2009 and involved partners from Zimbabwe, Mexico, Guatemala, Ghana, Jamaica, Cambridge and Washington.

European Union/Guadeloupe & Martinique Regional Councils

Members of the Faculty represented the University as one of the regional partners involved in the EU/ Guadeloupe & Martinique regional councils funded major project: **Reinforcement of the Capacity of the Caribbean in the Face of Major Risk.**

The research collaboration between the EU and the regional councils of Martinique and Guadeloupe involved a visit during the period March to November 2008, to each partner institution in countries around the margins of the Caribbean Plate (Jamaica, Guadeloupe, Martinique, Cuba, and El Salvador) that are especially vulnerable to earthquakes and hurricanes.

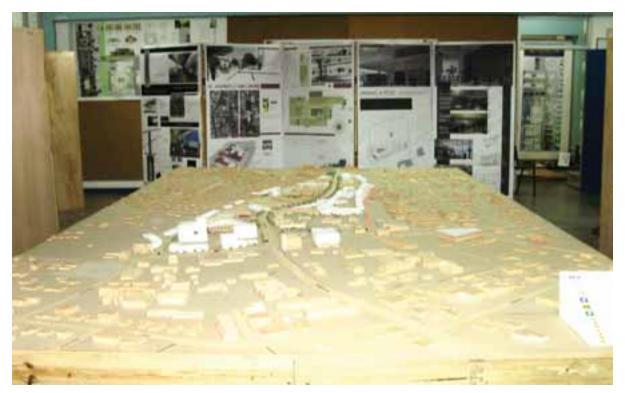


Faculty of The Built Environment cont'd

The objective of this project is to create a better understanding of the hazards that face the Caribbean region and to help to improve mitigation measures. Research findings will be collated and disseminated to each partner country to be made widely available (for example, on faculty websites) so that the information and guidelines can be accessed by professionals of the building industry.

Kwame Nkrumah University of Science and Technology

Contingent on the visit by the Dean and the Heads of School to Ghana in April 2008, a Memorandum of Understanding has been developed for collaboration between UTech and the Kwame Nkrumah University of Science and Technology. Fund-raising efforts will go towards a study tour for the M.Sc. Built Environment students to Ghana in academic year 2009/10.



CSA Student Exhibition





Faculty of Business and Management

Prof. Gavin Chen, Dean

School of Business Administration School of Hospitality and Tourism Management

New Courses of Study

A new General Management major is now offered with the BBA degree from the School of Business Administration. Undergraduates are now able to opt for one of seven majors conference was the second of its kind hosted jointly by the Faculty of Business and Management and the Department of Hotel, Restaurant and Institutional Management, University of Delaware.



Dr. Srikanth Beldona, Assistant Professor, Hotel, Restaurant and Institutional Management, University of Delaware making his presentation at the 2008 UTech/ University of Delaware International Conference on Business, Hospitality and Tourism Management

Second UTech/UD International Conference on Business, Hospitality and Tourism Management

UTech collaborated with the University of Delaware, USA to host the 2008 International Conference on Business, Hospitality and Tourism Management held from October 8 – 11, 2008 at the Sunset Jamaica Grande Resort under the theme "Globalization & Technology: Impact on Business, Hospitality and Higher Education". The





Faculty of Education and Liberal Studies

Dr. Haldane Johnson, Dean

The School of Technical and Vocational Education The Department of Liberal Studies

Certificate in Adult and Continuing Education – St. Vincent & Grenadines

The Continuing Education Certificate Programme in Adult Education is a component of the SFA 2003: Education Support Programme of the Government of St. Vincent and the Grenadines and is sponsored by the European Development Fund.

Associate Degree in TVET Teaching by Distance - Grenada

The course of study for the delivery of an Associate Degree in Technical and Vocational Teaching was submitted to and approved by

the Board of Undergraduate Studies on January 15, 2009. The course is delivered using blended modalities to students in Grenada.

Nipissing University, Canada

The third cohort of Nipissing University students arrived on Sunday, March 1, 2009 for three weeks of teaching practice from March 2 -20.

New Programme - Degree in Communication

In May 2008, the FELS Curriculum Committee approved the start-up for the new BA Communication Arts and Technology Degree. A collaborative effort between the Department of Liberal Studies and the CPTC/ MTI, the degree will offer training in traditional mass media and new media technologies. The Department received 84 applications for the programme from which 68 students were interviewed and selected to commence the programme in the academic year 2009/2010.

Symposium

The Department hosted its third Symposium on Thursday, April 17, 2008 under the theme "The Language of Globalization: Language Learning for Economic Survival."



UTech Faculty with students in St. Vincent and the Grenadines.





Faculty of Engineering and Computing

Mrs. Charmaine DeLisser, Dean

School of Computing & Information Technology (SCIT)

School of Engineering

New Course of Study

The new full-time course of study BSc. in Computer Science - BSCS commenced September 2008 with 159 students in the first year. The new part-time Bachelor in Computer Science- PBSC started with approximately 100 students in the first year.

The School of Engineering launched a new Bachelor of Engineering in Industrial Engineering with options in Manufacturing and Engineering Management in academic year 2008/2009.

The Bachelor of Electrical Engineering-Computing Option was also launched, for students entering the third year of study.

The School of Engineering in collaboration with the University of the West Indies, (Trinidad) and the University of Puerto Rico is currently developing a Bachelor of Engineering in Civil Engineering. The School is partnering with the College of Agriculture, Science and Education (CASE) and the Ministry of Agriculture to develop the Bachelor of Agricultural and Biological Engineering.

Energy and Open Day

The School of Engineering hosted an Energy and Open Day on Thursday, January 15, 2009. The main objectives were to highlight academic research in energy related activities and to draw attention to the existing training facilities and programmes within the School of Engineering.



Students view exhibits at Energy and Open Day.

The Jamaica Public Service Co. Ltd, contributed J\$9 Million to the University of Technology, Jamaica to renovate two laboratories in the Faculty of Engineering and Computing. The labs – the Power System Simulation Lab and the Virtual Lab - are outfitted with equipment on par with the most advanced technology universities in the world. They will allow students to work on simulated power systems, from the generation of electricity through to electricity distribution.

In addition, the School used the occasion of Energy and Open Day to officially open the JPS Power Laboratory.

Awards

Mr. Earle Wilson, lecturer was the recipient of the Scientific Research Council Award for Innovation





JPS Power Laboratory

Mr. Damian Obiglio, President & CEO, Jamaica Public Service and Dr. Victor Watt, Head, School of Engineering cut the symbolic ribbon to officially open the JPS Electrical Engineering Power Laboratory on January 15, 2009 located at UTech's School of Engineering. Sharing in the moment is Mrs. Maria Fernandez, wife of Damion Obiglio.



Mr. Damian Obiglio (right) shares a laugh with from left, Mr. Andrew Isaacs, Lecturer, School of Engineering, Mr. Ricardo Rennals, Director of Transmission, JPSCo. and Dr. Victor Watt, Head, School of Engineering as they examine the Multi-Amp Relay Test Set machine located inside the JPSCo Power Lab. The machine is used to calibrate and test relays used in electrical power systems.

Faculty of Engineering and Computing cont'd

in Energy and Environmental Sustainability for his Solar Hydrogen Cooking Gas.

Mr. Howard Small, Lecturer, was the recipient of the President's Award for Technical Excellence 2008. Mr. Small received the award for outstanding technical support, leadership and committed service to the School of Engineering, for innovation and ingenuity in improving technical systems and methods in the School for the benefit of staff and students; and for dedication to the process of forging productive partnerships between the University and other relevant institutions.

Dr. Nilza Smith, Programme Director in the Faculty of Engineering and Computing was the recipient of the President's Initiative Research Award, 2008. Dr Smith received the award in recognition of outstanding contribution to research in the field of Chemical Biological and Materials Science Engineering at the University of Technology, Jamaica.

ENTREPENEURIAL VENTURES / LINKAGES

A team of researchers form the School of Engineering visited the Cujae University, Havana, Cuba in September 2008, in order to concretize working agreements. Several areas of mutual interest were identified for collaboration, among them:-

- Delivery of Masters and PhD Degrees in Sugar Technology, Material Science, Maintenance Engineering and Renewable Energy

- Nanotechnology specialist training

- Development of sensors and microsystems for the agriculture sector .

Forensic Computing Research

Research has grown over the period under Review. In 2008 the research group hosted two weeks of seminars



in conjunction with the Computing and Engineering Entrepreneurial Centre (CEEC) and trained 56 persons in Digital Investigations. The Forensic Computing Research group conducted two major projects during the period:

i) A national information security survey of Jamaican organizations; ii) Police case management in Jamaica. The group explored the concept of case management in the police force, and is currently seeking more opportunities for research with the intention of joining forces with the Faculty of Law to conduct research in the areas of digital laws and digital evidence.





President Prof. the Hon. Errol Morrison, OJ presents the President's Award for Technical Excellence to Mr. Howard Small (above) and the President's Research Initiative Award to Dr. Nilza Smith.

Digital Innovation for Library Management

The School of Computing and Information Technology (SCIT) through a pilot project funded by the Regional Fund for Digital Innovation in Latin America and the Caribbean (FRIDA) introduced Radio Frequency Identification Technology for real-time inventory management of books into the Calvin McKain library. The Calvin McKain library is the first in the English-Speaking Caribbean to introduce this cutting-edge RFID technology for effective and efficient management of library resources. 3M is also partnering with the University to reduce by 50%, the cost of the equipment used.



Mr. Belmiro Montaldi, (left), Managing Director, 3M Caribbean and Prof. the Hon. Errol Morrison, OJ (right), President, UTech cut the ribbon of the Security Gate used as part of the RFID Pilot project at the University's Calvin Mckain Library. Looking on are Miss. Hermine Salmon, University Librarian, Dr. Paul Golding, Principal Investigator, FRIDA/3M Project and Mrs. Charmaine DeLisser, Dean, Faculty of Engineering and Computing, UTech.





Faculty of Health and Applied Science

Dr. Eugenie Brown-Myrie, Dean

The School of Pharmacy and Health Science The Department of Science and Mathematics

The Faculty of Health and Applied Science was at the epicenter of change during the review period. By Academic Year 2009/2010 the Faculty will be substantially transformed.

Effective August 2009 the Faculty of Health and Applied Science will be restructured into two new entities: the College of Health Sciences and the Faculty of Science and Sports.

The former Department of Science & Mathematics will be restructured into the Faculty of Science and Sports and not only will be the chief service centre for the provision of mathematics, statistics, and the basic sciences to the wider University community but also will offer a number of undergraduate and postgraduate courses of study in the applied and sports sciences.

The former School of Pharmacy & Health Science will be restructured into the College of Health Sciences under which four new schools will operate namely; the School of Pharmacy, the School of Allied Health and Nursing, the School of Public Health and the School of Dental Sciences. As the physical capacity and supporting resources of the College is strengthened, a dedicated School of Nursing will be established.

The new academic year will usher in an impressive array of new undergraduate and postgraduate courses of study. With the School of Dental Sciences established, three dental auxiliary baccalaureate degrees, a Diploma in Dental Assisting, and the Doctor of Medical Dentistry will be implemented. With the thrust to enhance postgraduate offerings, the upcoming academic year will see the Master's in Public Health and in Health Administration as well as the Doctor in Pharmacy being offered. The growth of the postgraduate courses will bring stimulation in research activities from which increasing peer reviewed publications is anticipated.

Out of the School of Public Health will come a number of multidisciplinary continuing education courses specially designed to strengthen the competency skills of health workers and train health personnel in market driven disciplines.



UTech Student Nurses.



Faculty of Health and Applied Science cont'd

SUMMARY OF MAJOR ACCOMPLISHMENT/ACTIVITIES

- Launch of the Bachelor of Science in Applied Statistics.
- Commencement of the Bachelor of Pharmacy franchise with the College of the Bahamas with a cohort of 24 students.
- Launch of the joint UTech/EXED Bachelor Science in Nursing completion course with a cohort of 33 students.
- Approval of the Bachelor of Applied Science with options in Environmental Science and Industrial & Analytical Chemistry for implementation in Academic Year 2009/2010.
- Establishment of a Department of Nursing Unit at the Barnett's Clinic Campus in Montego Bay.
- Collaboration with the Jamaica Football Federation in offering a Coaching Course which resulted in the first cohort of 52 participants undergoing training.
- · Submission of four proposals for consultancy

services, two from the School of Pharmacy & Health Science and two from the Department of Science and Mathematics, with tendered budget estimates of about \$25,000,000.

- Mounting of the first Faculty Scientific Symposium under the theme "Health, Wellness &SustainableDevelopmentforthe21stcentury".
- Mounting the first Medical Technology Continuing Education Seminar on November 30, 2008 under the theme "Getting it Right the First Time Using New Technology in Laboratory Science".
- Staging of CARPIN's 4th Poison Prevention Week under the theme "Poison Prevention: A Must for A Better Quality of Life" on May 25 – June 1, 2008. With a Scientific Conference on Medications as Potential Poisons and a Pharmacovigilance workshop.
- Dr. Eugenie Brown-Myrie, Dean was awarded the Caribbean Pharmacist Primus (C.P.P.) at the 28th Annual Convention of the Caribbean Association of Pharmacist held in Port of Spain, Trinidad in August 2008.



Captain Horace Burrell (left), Head, Jamaica Football Federation (JFF) congratulates footballer Mr. Oral Wiltshire on completing the UTech/JFF Coaching Course.





Faculty of Law

Mr. Kent S. Pantry, CD, QC, Dean

September 18, 2008 saw the launch of the latest asset of the University of Technology, Jamaica – The **Faculty of Law.** The ceremony was held in the Alfred Sangster auditorium in the company of a distinguished gathering of academics, legal luminaries, government officials, students and well-wishers.

School of Graduate Studies, Research and Entrepreneurship for the commencement of a postgraduate joint degree in research and a taught Juris Doctorate degree for the AY 2009/2010.

ADMISSION for the ACADEMIC YEAR 2008/09



A total of One Hundred and Fortyseven students, sixty-five (65) full-time and eighty-two (82) parttime, gained admission for the Academic Year 2008/9.

Mr. Kent Pantry (left), Dean, Faculty of Law greets Hon. Dorothy Lightbourne, Attorney General and Minister of Justice at the Faculty's launch ceremony on September 18, 2008. Looking on is Hon. Oswald Harding, Leader of the Senate, Faculty advisor and lecturer.

Courses of Study

The Faculty of Law currently offers course modules in Law and Society, Legal Methods Research and Writing, Law of Contract, Law and Society, Constitutional Law and Tort.

A Letter of Intent was submitted to the



Students attending first Faculty of Law Student Conference.





Student Services

Mrs. Dianne Mitchell. Vice President

DIVISION OF STUDENT SERVICES AND REGISTRY

Semesterization Development & Implementation Project

In 2007, the Division of Student Services and University Registry was given the responsibility of developing and implementing a semester system with the aim of allowing students the flexibility of pursuing their studies at their desired pace. Accordingly, a UTech semester model was developed and adopted and the new semester system is scheduled for implementation 2009/2010 for the academic year.

Institutional Archive & Museum

The Institutional Archive & Museum Committee. chaired by the Hon. Dr. Alfred Sangster OJ, held its first meeting on April 1, 2009. This body was established in April 2008 to spearhead the development of the archives. Terms of Reference were developed which included guiding the process from planning to implementation, and formulation of an archival policy for the University.



First meeting of the Institutional Archive and Museum Committee.

STUDENT SERVICES

Administrative and Support Services

The Department successfully staged the 2008 Orientation Programme, Graduation Ceremony, and the Leadership Development and Mentoring Programme. Over 3,000 students graduated in 2008.



Class of 2008 in jubilation at the close of their graduation ceremony.

Leadership Development and Mentoring **Programme**

The Environmental Health Foundation continued sponsorship of the Leadership and Mentoring Programme. The High School Mentoring Programme which was in its second year focused on exposing the students to the arts and, with the collaboration of the Edna Manley College



Student Services cont'd



UTech mentors pose with their mentees.

for the Visual and Performing Arts, engaged the students in Drama, Dance and Singing. The focus of this year's Leadership Programme was on developing relationships with communities, under the theme "Leaders Building Community". Student leaders learnt the importance of leaders' role in the community as they had the opportunity to visit the Salvation Army's Children's Home and the Kendall Primary School in Manchester.

Financial Aid Portfolio

At the close of the 2008/9 fiscal year the total Financial Aid Portfolio valued \$76,880,854.00; and 942 students had benefited from the many programmes offered by the Office. An additional 1,683 students receive sponsorship valuing \$172,045,811.97.

Scholarships and Bursaries

The value of scholarships and bursaries for the 2008-9 fiscal year, a total of \$46,057,094.00 to 331 students, is a decrease of \$18,294,666.00 (28%) from the previous year. This downward trend is due to two main factors:

• The global economic crisis which has resulted in some of our donors reducing the level of contribution, or, in more

No. of Students by Faculty			Total Students	Total §				
	FENC	FHAS	FOBM	FELS	FOBE	FOL		
Scholarships	36	129	49	8	32		254	43,514,094.00
Bursaries	16	8	33	5	15		77	2,543,000.00
Grants	47	49	73	31	22	1	223	6,414,860.00
Earn & Study	94	46	157	75	16		388	24,408,900.00
TOTAL	193	232	312	119	85	1	942	76,880,854.00

Financial Aid Portfolio for 2008/09

SPONSORSHIP – 2008/9				
Year	No. of Sponsored Students	Amount		
2008/9	1,683	\$172,045,811.97		



severe cases suspending the scholarships.

• A reduction in the number of scholarships provided by the Government of Jamaica (GoJ) for the special programmes offered through the Faculty of Health and Applied Science.

Grant Aid

For the 2008/2009 fiscal year, 223 needy students were assisted with welfare grants from the Financial Aid Office valuing \$6,414,860. This represents a significant increase over previous years.

Earn and Study

The Earn and Study Programme which enables students to work on campus while they study, was extended to the Slipe Pen Road Campus in January, 2009.

International Students' Office

Registration of full-time international

students totaled 144, representing 6 less than the previous vear. While representing only 1.48% of the total student population, they contributed over 6% of the total revenue.

Special Needs

Notwithstanding the small number of students with special needs (75 students, of which 62 have a disability) the university established a Special Needs Committee. The committee has merged with the Barrier Free/Access Project Committee, operating out of the Faculty of Health and Applied Science.

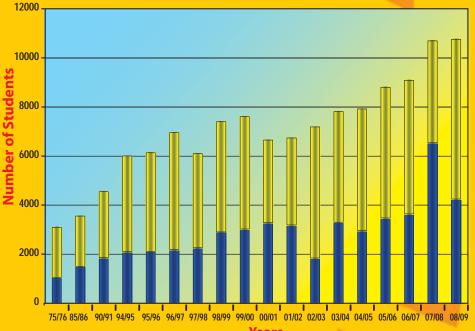
The policy on Students with Special Needs/ Disability was approved by the Board of Undergraduate Studies and later approved by the Academic Board on March 5, 2009. The policy is the institution's acknowledgment of international best practices in respect of persons with special needs.



Assistant Registrar Dr. Eslyn Jones interacting with student Donalee Davidson.



STUDENT POPULATION 1975/76 TO 2008/09

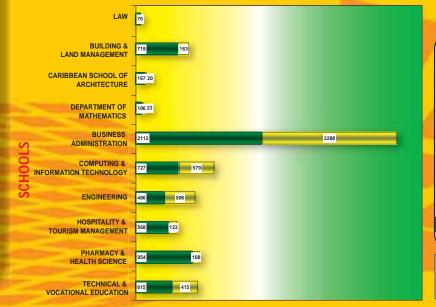


Years

STU	IDENT P	OPULA	TION
YEAR	PART-TIME	FULL-TIME	E TOTAL
75/76	1050	2050	3100
85/86	1500	2050	3550
90/91	1850	2700	4550
94/95	2100	3900	6000
95/96	2150	4030	6180
96/97	2180	4770	6950
97/98	2250	3850	6100
98/99	2900	4500	7400
99/00	3020	4580	7600
00/01	3277	3373	6650
01/02	3187	3546	6733
02/03	1838	5349	7187
03/04	3290	4516	7806
04/05	2955	4964	7919
05/06	3467	5336	8803
06/07	3629	5459	9088
07/08	6530	4164	10694
08/09	4240	6161	10,401



TOTAL STUDENT POPULATION BY SCHOOL



Enrollment by School SCHOOL PERCENTAGE TOTAL Technical and Vocational Education 786 7.56% Pharmacy and Health Science 991 9.53% Hospitality and Tourism Management 691 6.64% 992 9.94% Engineering 12.27% **Computing and Information Technology** 1276 **Business Administration** 4334 41.67% Science and Mathematics 128 1.23 % **Caribbean School of Architecture** 187 1.80% Building and Land Management 880 8.46% Law 136 1.31% TOTAL 10401 Part-time

EFull-time

Student Demographics



udent Demographi

FEMALE

50.5%

55.0%

56.0%

57.0%

55.5%

58.5%

60.0%

55.5%

57.1%

54.3%

55.16%

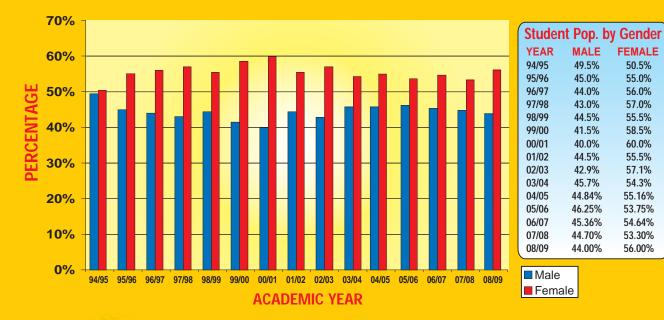
53.75%

54.64%

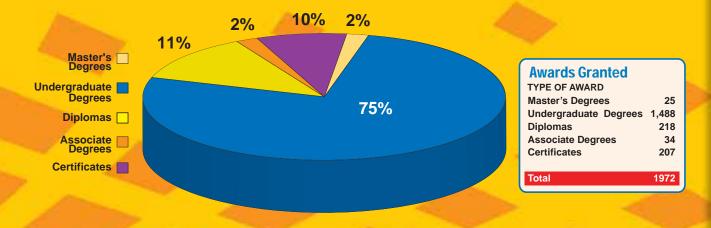
53.30%

56.00%

STUDENT POPULATION BY GENDER 1994/95 TO 2008/09

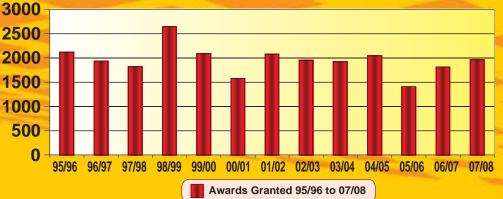


AWARDS GRANTED 2008



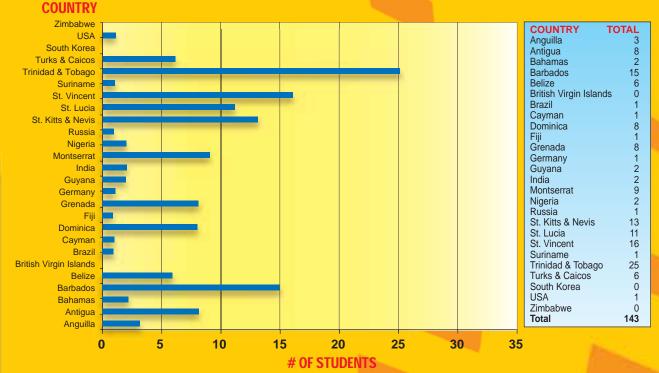
Awards Granted Academic Year 95/96 - Academic Year 07/08

AWARDS G	RANTED 95/96 - 07/08
YEAR	# OF AWARDS
95/96	2118
96/97	1930
97/98	1818
98/99	2640
99/00	2089
00/01	1576
01/02	2080
02/03	1945
03/04	1917
04/05	2041
05/06	1479
06/07	1702
07/08	1972

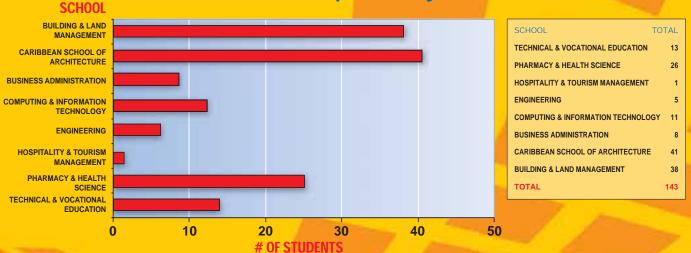




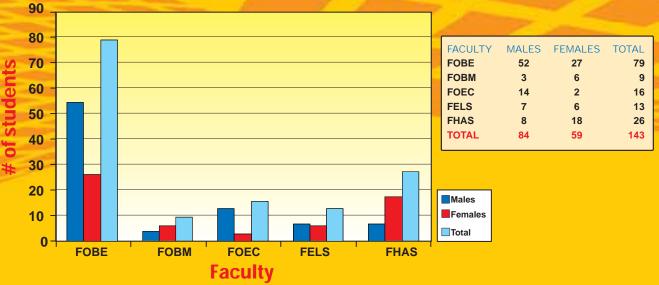
International Student Population by Country 2008/2009



International Student Population by Schools 2008/2009



International Student Population by Faculty 2008/2009



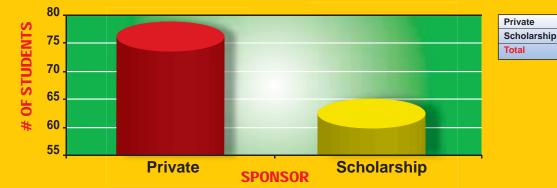
International Student Population by Sponsorship 2008/2009



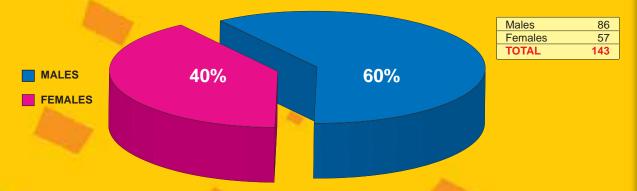
78

65

143



International Student Population by Gender 2008/2009



Higher Degrees by Research (Academic Year 2008/2009)

FACULTY	PROGRAMME	NUMBER OF ENROLLED STUDENTS
	Master of Philosophy in Engineering (varying specializations)	9
Faculty of Engineering And Computing	Master of Philosophy in Computing/ Information Systems	5
	Doctor of Philosophy in Engineering	2
FACULTY OF HEALTH AND APPLIED SCIENCE	Master of Philosophy in Pharmaceutics	5
TOTAL		21

Taught Masters Degrees (Academic Year 2008/2009)

FACULTY	PROGRAMME	NUMBER OF ENROLLED STUDENTS
FACULTY OF THE BUILT	Master of Science, Built Environment	13
ENVIRONMENT	Master of Architecture	15
FACULTY OF BUSINESS AND MANAGEMENT	Master of Business Administration	232
	Master of Science, Finance	16
FACULTY OF EDUCATION AND LIBERAL STUDIES	Master of Education in Educational Leadership Management	20
	Post Graduate Diploma	34
	Master of Science, Workforce Education and Development	37
TOTAL		367





Office of the Vice President, Planning & Operations

Dr. Kofi Nkrumah-Young, Vice-President

The Division facilitates, coordinates and guides UTech's strategic planning process. Additionally the division oversees the facilities and the technical information management functions. The following units comprise the division: Planning & Projects, Facilities Management, Information Systems Management and Institutional Research.

Upgraded Planning Process & Comprehensive Business Plan

An Upgraded Planning Process has been adopted by the University, an important feature of which is the development of a standardized information system that can capture and summarize pertinent and accurate information necessary for effective planning. Out of this process will come a Comprehensive Business Plan for UTech, formulated using the most realistic and reliable data, and developed within the context of the University's Strategic Plan. administration building, new offices for the School of Business Administration, and upgrading of laboratories and the electrical distribution systems as well as the installation of standby power system.

The institutional component will strengthen UTech's systems and procedures and complement other efforts aimed at improving the quality of service. This component will provide for



Impression of the new Administration Building

The UTech Enhancement Project

The project will enhance UTech's capacity to provide quality level education through expansion and upgrading of the facilities, further development of staff, and improved financial sustainability. The two main components to the project are construction and institutional strengthening. Construction will include blocks of classrooms and lecture theatres, expansion to the school of Hospitality & Tourism Management, a new consultancies in the following areas: information and communication technology, academic quality audit, income diversification strategies, market needs analysis, human resource management, enhancement of the quality of learning and teaching.

Under the project CDB is providing a loan to the GOJ of US\$25.868M which in turn will be given as a grant from the GOJ to UTech. UTech will provide the additional funding of



Office of the Vice President, Planning & Operations cont'd



Stakeholders from left, Dr. Kofi Nkrumah-Young, Vice-President, Planning and Operations, Hon. Audley Shaw, Minister of Finance and the Public Service, Most Hon. Edward Seaga, ON, PC, Pro-Chancellor, Prof. the Hon., Errol Morrison, OJ, President, Mrs. Yvonne Moses Grant, Division Chief, Social Sector Division, Caribbean Development Bank, Dr. Wesley Hughes, Director General, Planning Institute of Jamaica and Mrs. Audrey Sewell, Permanent Secretary, Ministry of Education.

US\$16.78M. The project will cost US\$42.648M.

EU Project

The project financed by the European Union, also aimed at improving the human resource capacity of UTech through training of academic and senior administrative staff, is scheduled to end on September 30, 2009. Some upgrades to the technological infrastructure of the institution were funded from this project.

Facilities Management

Projects that were completed for 2008/2009 included:

• C.E.E.C Building where the Computer and Engineering Entrepreneurial Centre, Department of Continuing Education & Distance Learning & the School of Business Administration are now sharing the space.

- University Residence Kinsale Avenue was renovated.
- Cancara Building, extensive renovation and rehabilitation were done. The Internal Audit now occupies a section of the building.
- Project Management Office for the UTech Enhancement Project was completed.
- Faculty of Law Administrative Office (Townhouse #5) work completed.
- Nursing School in Montego Bay. Renovation and furnishing had to be done to the leased facility in order to make it habitable for the students in that region.

Technology Information Management

This year the Technology Information Management Department continued its drive to improve Student and Staff access to the



Office of the Vice President, Planning & Operations cont'd

Information Technology World, and in particular to mission critical application systems. addition to the regular In daily maintenance and support activities, the Department accomplished the following; • The in-house development of the on-line application facility.

- The expansion of online payment gateway to include tuition fees, Boarding Fees and four (4) other Student related payments.
- Working in collaboration with the Communications Unit, a new and more compact UTech web site home page was designed and published.
- The registration of Students unto the Distance Learning platform, (Moodle), has been integrated into the UTech domain, enabling Students and Staff to more readily access the system.
- The Student on-line interface to ISAS was augmented to allow Students to select a payment plan and to produce a student specific invoice based on the selected plan.
- An Automated Financial Clearance sub-system was developed and implemented to enable Students to enroll within 15 minutes of their payment being recorded in ISAS. Previously this

required a Student to visit the Accounting Unit and for their status to be changed manually.

- SITS:Vision/ISAS: the Integrated Student Administration System was upgraded to the latest version, introducing much needed changes and an improved user interface.
- CELCAT: the timetabling software was upgraded to the latest version, introducing increased flexibility and a much improved user interface. The relevant staff was trained to use it.
- A system to support "Flexible Payment" of tuition fees was developed and installed. It allowed Students to pay the full amount, or make two payments, i.e. before the start of each semester or make 7 payments, i.e. monthly during semesters 1 & 2.

ICT Infrastructure

- The bandwidth between the campus and the World Wide Web was doubled.
- The "Firewall" which secures the campus network from Internet-based intruders was augmented.
- The Anti-Virus Server and Client Software were also upgraded.
- The e-mail server was upgraded.





The Development Division

Prof. Rosalea Hamilton, Vice President – Development

The Development Division incorporates six (6) Departments: Advancement Technology Innovation Centre Computing and Engineering Entrepreneurial Centre Centre for the Arts Community Service Department of Sport

During the 2008/09 year, the Development Division focused on initiatives designed to maximize partnerships and collaborations to facilitate UTech's development, and to secure resources to develop and support UTech's facilities, programmes and services. The major initiative, The "University of Jamaica (UoJ) Initiative", a strategic partnership between UTech and thirteen (13) other tertiary institutions was signed into being on December 9, 2008 by way of a non-binding Declaration of Intent signifying the partners' intention to collaborate. The establishment of the consortium had been fostered by UTech's Office of Development, and in January 2009 a Steering Committee comprising representatives of the fourteen (14) signatories convened to begin the work of guiding the consortium.

The name "University of Jamaica" is being explored as the umbrella name for the consortium. It is envisioned that benefits of scale would result in enhanced competitive capacity for survival



Prof. the Hon. Errol Morrison, OJ, President, University of Technology, Jamaica (2nd row, right) with representatives from 13 tertiary institutions who signed the Declaration of Intent to establish a University of Jamaica held at the Hilton Kingston Hotel on Tuesday, December 9, 2008.



The Development Division cont'd

and growth, in the face of declining government subvention. The expected benefits of collaboration would be increased efficiency through rationalization, increased capacity to reduce cost, enhanced investment capacity, capacity to attract the highest quality faculty, a wider range of academic offerings, enhanced specialization in targeted areas, the capacity to attract large scale funding, and to attract foreign students, utilizing the Jamaica brand.

The institutions which signed the document were:

- The University of Technology, Jamaica (UTech)
- Bethlehem Teachers' College
- Brown's Town Community College
- Creative Production and Training Centre/Media Technology Institute (CPTC/MTI)
- Edna Manley College of the Visual and Performing Arts
- GC Foster College of Physical Education and Sports
- Jamaica Institute of Management
- Knox Community College (KCC)
- Moneague College
- Montego Bay Community College
- Portmore Community College

- Sam Sharpe Teachers' College
- Shortwood Teacher's College
- The University College of the Caribbean (UCC).

Partnerships/MOUs/Academic Collaborations

Memoranda of Understanding and Agreements on academic collaborations were signed during the year with the following institutions:

- Ministry of Health
- Oklahoma State University
- Digicel
- Creative Production & Training Centre, Jamaica
- Moscow State University of Economics, Statistics & Informatics (MESI)
- Development Bank/Petroleum Corporation of Jamaica
- 3M Interamerica Inc., Jamaica
- University of Albany, State University of New York
- George Brown College
- The Jamaica Institute of Management
- Government Forensic Laboratory



ADVANCEMENT



Mr. Hector Wheeler, Director

The Advancement D e p a r t m e n t supports the development of the University through integrated and collaborative units for Corporate Communications, Marketing, Alumni Relations and

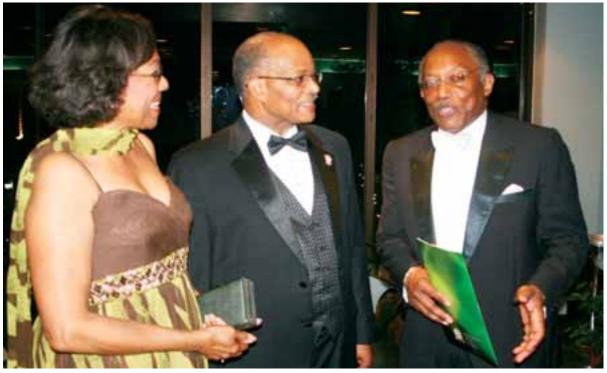
Corporate Relations to Foundations. During the review period the Department wrapped up the long list of 50th anniversary celebrations with the 50th Anniversary Closing Banquet held on Saturday, December 6, 2008 at the Hilton Kingston Hotel. The keynote address was given by thw Most Hon. Edward Seaga, ON, PC, Pro-Chancellor. One of the highlights of a very active year was Pantry, QC, Dean of the Faculty of Law and Former Director of Public Prosecutions whose lecture was entitled "Law as a Foundation for Social, Economic and Political Development."

As part of the Anniversary Week celebrations, the University staged the Premiere of UTech's 50 Anniversary Documentary on Wednesday, March 11 2008 at the Cineplex, Sovereign Centre. The occasion was also used to launch the University's Inaugural Annual Giving Campaign.

The 12-month calendar of some thirty-seven major events received wide and positive media coverage.

Student Recruitment

Student recruitment efforts were pursued in nine Eastern Caribbean Countries (Anguilla, Antigua, Bahamas, Barbados, Belize, Grenada, St. Kitts, St. Vincent and Trinidad & Tobago) and representatives of the unit attended 26 local and 5 international college fairs.



President, Prof. the Hon. Errol Morrison, OJ, welcomes their Excellencies Professor Sir Kenneth Hall, Governor General and Lady Hall to the 50th Anniversary Gala Closing Banquet

the programme for Anniversary Week, March 8 - 13, 2009. The Theme for the week was "Building Partnerships for Development". The Anniversary Lecture was delivered by Mr. Kent The "Friends of UTech" group was launched to harness the support of stakeholders in advancing the strategic developmental objectives of "the People's University".



The Development Division cont'd

Alumni Activities

Monthly lymes held at the University's poolside with support from the telecommunications company LIME gave members of the Jamaica Chapter the opportunity to develop a closer relationship with the 'old school'.

The New York Chapter:

• Donated books to the School of Engineering valued at US\$10,000.00

• Supported UTech Sports team to the Penn Relays 2008 in cash and kind valued at US\$1,200.00.

The Ontario Chapter:

- Donated CA\$8,000 to the UTech Scholarship Programme.
- Donated equipment to the Faculty of Engineering and Computing valued at Ca\$3,000.



Mr. Kent Pantry, Dean, Faculty of Law and former Director of Public Prosecutions delivering the 22nd Annual Anniversary lecture.



Prospective students collect information at a College Fair in Dominica.

President Morrison (left) and Post Master General Michael Gentles unveil the 50th Anniversary Commemorative Stamp.





Technology Innovation Centre (TIC)

Mr. Everton Hanson, Senior Director

The TIC is one of two established profit centres at the University.

The Centre's main business remains the provision of incubator services for new companies and space for rent. In the review period there were eight (8) companies entering the incubator bringing the total to forty (40). In addition, thirty (30) virtual tenants subscribed for the centre's services. The year's activities included:

 The annual TIC/Boston University Project Management Seminar held in August 2008

- A workshop on tax compliance presented to TIC clients and the wider public July-August 2008
- Business Incubation Training Workshop in St. Vincent & the Grenadines in October 2008

National e-Business Incubator (NeBI) – (Commonwealth of Dominica)

The Consultancy Services Unit (CSU) continued to provide technical assistance to the National e-Business Incubator in a number of administrative



The Hon. Michael Stern, Minister of State, Ministry of Industry, Investment & Commerce and Prof. Rosalea Hamilton, Vice-President, Development cut the ribbon to the TIC's Virtual Clients' shared office facility as part of the activities to mark Global Business Incubator Day. Looking on from left are Mr. Milton Samuda, TIC Board Member; Ms. Dawn Douglas, Manager, Special Projects & Strategic Initiatives, TIC and Ms. Dionne Palmer, Incubator Manager, TIC. and functional areas.

Enterprise-wide Risk Management & Financing Programme (ERMFP) Project – Jamaica

This project is being implemented by the Entrepreneurship Chair in the Office of Development, and aims to identify and alleviate problems associated with access to financing for the micro, small and medium sized enterprises.

The TIC provided project development support in collaboration with the Institute of Law & Economics (ILE).

with access to financin





Computing and Engineering Entrpreneurial Centre (CEEC)

Mr. Owen Gunning, Director

The Computing and Engineering Entrepreneurial Centre evolved out of the Computing and Engineering Extension Centre, to reflect a shift in focus from strictly educational training to include entrepreneurial activities. The expanded focus of the Centre now includes consultancy and skills competency training. The CEEC is the second established profit centre at the University. Four of the Centre's current projects are: 1. UTech's on-going energy audit, a

comprehensive energy conservation plan designed to save the university 15% of its and managers, who are expected to audit SME businesses before the SME's become eligible to access the \$1 billion Petro-Caribe Energy Line of Credit for SME's. The cost of this project is J7.34 million.

4. Training of technicians and engineers in the repair and maintenance of Standby generators

Jamaica Society of Energy Engineers

Arising out of the training and certification of energy auditors and managers, the Centre has given birth to a new national non-profit



Mr. Owen Gunning, Director, CEEC speaking at the launch of the Jamaica Society of Energy Engineers (JSEE)

\$200 million dollar electricity and water bills.
2. Design, preparation of tender documents and supervision of Petrojam's refinery EKT Dock crane electrical system, a J\$1.6 million project.
a. The interval and the state of th

3. Training and certifying energy auditors

organization, the Jamaica Society of Energy Engineers (JSEE) with a full- time secretariat housed in the CEEC's office. The JSEE is mandated to pursue becoming a chapter of the international known body, the Association of



Computing and Engineering Entrpreneurial Centre (CEEC) cont'd

Energy Engineers (AEE) and become a franchise holder for the CEA/M training course and exams.

Scholarship and Awards

The Centre also partners with other educational institutions e.g. The Master of Science in Engineering Management offered through Florida International University (FIU). CEEC, in collaboration with the FIU Faculty of Industrial engineering, will be offering four scholarships worth US\$25,200 in the FIU Master of Science in Engineering Management (MSEM), program to students who have excelled.

FIU MSEM Accreditation

On June 11, 2008, a team comprising members of Southern Association of Colleges and Schools (SACS) visited UTech to inspect facilities for the accreditation of the Masters of Science in engineering management programmme.



FIU MSEM Class of 2009





Centre for the Arts

Mrs. Patricia Ramsay, Director

Academic Programmes

The Centre for the Arts continued to radiate vitality out into the campus from its small heritage building at the heart of the campus. Classes in the elective subjects Drama, Music and Dance, and extracurricular activities are fully subscribed.

Outstanding students from the Centre's programmes make up the UTech Art & Theatre

Caribbean Cultural Centre

The Centre has long outgrown its confines, resulting in some of its programmes being relocated to other venues on campus. Since the inception of the cultural programme, the dream has been to house it in a purpose-built centre which would also provide commercial theatre and concert space, becoming a Caribbean Cultural Centre. Such a complex was designed and approved in



The UTech Drummers (left) and Choir (right) in performance.

Ensemble, which performed at various internal and external functions. The group performs as an Ensemble or as component entities: Steel Band; Dancers; Drama; Instrumental Band; Drummers; Choir, Drama & Theatre Ensemble. A Visual Arts group is also attached to the Centre, and the visual arts will become the fourth elective following the curriculum approval. 2004; construction has been awaiting funding.

However, during the review period it was agreed to move ahead with plans to construct the Caribbean Cultural Centre. It was decided that implementation of the project could proceed on a phased basis. Phase 1 would commence in 2009, funded by a grant acquired from the CHASE Fund in 2005.

Phase 1 will accommodate the present functions of the Centre for the Arts, providing an Administrative building and three main workshop



Centre for the Arts cont'd

spaces for Dance, Music, Art and Drama activities. The project will continue to be implemented in phases as more funding becomes available.

New Developments

The Centre in collaboration with the Calvin McKain Library and the Faculty of Education and Liberal Studies hosted UTech's first Literary Festival on January 23 in the Caribbean Sculpture Park. The event featured renowned authors Lorna Goodison and Gregory Pardlo with Professor Edward Baugh as programme Chair. The Festival was preceded by a writers' workshop with Lorna Goodison. There were over 80 participants most of whom were students from UTech, UWI, MICO, Shortwood, Mona High, Ardenne High and Campion High schools.

Acquisition

A bronze sculpture of Bob Marley, created by Russian sculptor, Gregory Pototsky has been donated to the University through the Ministry of Culture, Youth and Sports. The sculpture is currently being housed at the Centre until a permanent location is prepared.

Congratulations

Dane Campbell and Andre Morris, members of the Drama and Theatre Ensemble, received the Prime Minister's Youth Award for Excellence in Arts & Culture.



The UTech Centre for the Arts



Community Service

Mr. Seymour Riley, Director

Community service continues to be an intrinsic component of the UTech culture. All Faculties, Schools and Departments conduct service projects on behalf of the University.

In addition, Community Service is institutionalized at UTech through Community Service Programme 1001 (CSP 1001) which is mandatory for all students during their first year. The programme incorporates five (5) hours of classes and forty (40) hours of community service. Fifty (50) community-based agencies, spanning a wide swathe of the society, benefitted fromservice work of over 1,000 students.

Community Service Conference

The Eighth Annual Community Service Conference was held in August 2008, under the theme "A Better You, Better Communities and a Better Jamaica". The main objective of this annual activity is to provide information about the CSP 1001 programme to new students and to increase the level of motivation for participation.

President's Award for Excellence in Community Service

The Award for the 2006/2007 Academic Year went to Mr. Courtney Garrick, Lecturer in the School of Business Administration. Annually, this award recognises the member of staff who is adjudged to have made the most outstanding contributions to Community Service within and outside of the University, as well as to the extent to which the recipient has stimulated other members of staff



First year students gather information about community service initiatives at UTech during the annual Community Service Student Conference.

and students to be involved in sustained service.

Special Awards

Mrs. Carmen Sanguinetti, former Coordinator of Community Services and Mr. George Roper, retiring Senior Vice President Academic Affairs received special awards for their contributions to the development of Community Service in the University.

Student Awards

The International Partnership for Service and Learning awards for 'Distinguished Service and Learning' went to Miss Carolyn Scott of the School of Business Administration and Miss Shanecka Brown of the School of Engineering



Community Service cont'd



Prof. the Hon. Errol Morrison (left) President, presents Mr. Courtney Garrick with the President's Award for excellence in Community Service.

UTech/Papine Sports Club

The club continued to make its presence felt in the competitions. Discipline in the Football Team improved significantly while the Netball Team dominated all the leagues in which they entered.

UTech/Mustard Seed Communities Centre

The Centre provided daily stimulation and rehabilitative care for fifteen (15) severely disabled children from the Mustard Seed Communities Home (Sophie's Place) in Gordon Town. Field Trips in addition to the regular stimulation programme helped in the cognitive development of the children. They also engaged in sporting activities within the limits of their physical capabilities.

Papine Park

The annual "Concert in the Park" returned to the Papine Park after the previous year's relocation to the University's front field. The cultural exposition featured talent from Schools in the Papine area, participating agencies in the CSP 1001 programme, members of staff and students of the University and members of the community.

"Teach the Youth" Programme

The annual programme of summer classes conducted by the Students' Union in July to August attracted over 500 children from the communities of August Town, Tavern, Kintyre and Gordon Town. The children were treated to trips outside their communities as well

as motivational talks, sports/fun day, free daily nutritious lunches, and an awards ceremony at the end of the programme. Teachers and supervisors were selected from within the UTech Student body.

The Office of Development in collaboration with the Secretariat, extended the programme for the academic year providing classes for GSAT and CSEC.

OTHER COMMUNITY SERVICE PROJECTS

Beach Clean-Up

The Students' Union collaborated with the Jamaica Environment Trust in conducting the annual beach clean-up at the Palisadoes strip in October 2008.

Tomorrow's Children

Students from the NWC Basic School, Papine High School and Hope Valley Experimental School were offered scholarships to participate in the "Tomorrow's Children" programme, the art-based personal development programme for children run by the Centre for the Arts.

To diversify the offerings of the Tomorrow's Children programme a financial component called BizArt was introduced to expose students to basic money management skills. First Global provided



Community Service cont'd



Performances at the annual UTech/Papine Community "Concert in the Park."

sponsorship of \$150,000 and the children raised over \$35,000 from a small entrepreneurship project in BizArt. The proceeds were used to open starter accounts for each child with First Global Bank.

Twenty-two children participated in the September-December session of "Tomorrow's Children"; ten of whom were community members. The Centre collaborated with the Jamaica America Friendship Association (JAFA), to host a Christmas treat in the Sculpture Park for children from children's homes not in the corporate area.

The Shady Grove Basic School continues to benefit from the interest of staff of the Faculty

of Education and Liberal Studies who participate in the school's academic development through:

- Basic Spanish and Japanese classes for the students
- Donations towards the school's Christmas Treat
- Regular parenting sessions and consultations with parents
- Donations of teaching supplies
- Staff meetings to help the teachers identify ways to improve their performance.

"Community service begins at home"

The Faculty of Engineering and Computing (FENC) established its Student Welfare Committee in 2008, in response to the growing financial need among its student body. For the 2008/2009 academic year, the Faculty provided financial assistance to six students, with money earned from fund-raising activities conducted by the Welfare Committee.

Outreach

Staff and students of the School of Computing and Information Technology (SCIT) offered care and service on a regular basis to residents of their adopted homes -the Sophie's Place of Safety, the Marigold Place of Safety, and the National Home for the Aged.

Staff of the Registry held two sessions with the wards of Reddi's Children's Home, a "Story/Game Time" at the home and a Christmas Treat held on the UTech campus

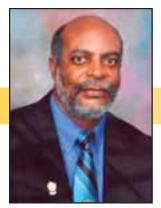
The Counseling Unit collaborated with Victoria Mutual UTech Sub-Branch to organize and successfully host "Carols in the Park", November 27, 2008 with the theme "Lighting a Candle for Peace in Each Community". There were participants from UTech faculties, Edna Manley College of the Visual and Performing Arts, EXED Community College and August Town Primary School.



UWI/UTech UNI-T Fun Run / 'Do' Athlon

The UWI/UTech UNI-T Fun Run / 'Do' Athlon a joint effort between the University of Technology (UTech) and the University of the West Indies (UWI) was staged on Sunday, February 8, 2009. The event consisted of a 5K Run/Walk and 10K Cycle. Proceeds from the event were donated to the restoration of the Sir John Golding Centre's rebuilding fund, the Cultural Studies Community Development Fund and the Children and Community for Change Spring Village Community programme.





Department of Sport

Anthony Davis, Director

Although the Olympic Games marked the highest point of the year for the Sport Department it was not the only high point in a year of significant achievements. Based on its high credibility, the department staged a number of international sporting events to generate income, as well as to bring even greater visibility to the Department and the University as an institution with one of the best student athlete sport programmes. The programme also provided opportunities for student athletes to develop sports prowess and social skills.

UTECH CLASSIC SERIES

The Department planned and staged a series of four (4) sports classics: UTech Golf Classic, UTech Basketball Classic, UTech Cricket Classic, UTech Track & Field Classic (2nd Staging).

UTech Golf Classic

The UTech inaugural Golf Classic was staged on October 27-30, 2008 at the Caymanas Golf and Country Club. Other participating institutions were University of the West Indies (UWI), Northern Caribbean University (NCU), and G.C Foster College of Physical Education.

UTech Basketball Classic

The UTech inaugural International Basketball Classic was held November 27-30, 2008 in the Alfred Sangster Auditorium. UTech won the competition beating G.C. Foster College in the finals. Our visiting team, London Southbank University came 3rd in the competition.



UTech Golf Classic

UTech Cricket Classic

The fourth (4th) competition in the series was the inaugural International 20/20 Cricket Classic. The Cricket Classic which is the first of its kind in Jamaica was held January 15-19, 2009. Six (6) local and overseas teams participated.

2nd Staging of UTech Track & Field Classic

The Department hosted its 2nd



Department of Sport cont'd



UTech Cricket Classic

International Track & Field Classic at the National Stadium on Saturday, April 18, 2009. Several local and international teams including clubs, high and prep schools participated.

Medical Care Programme

The medical care programme, incorporating health maintenance, dental care, nutritional care and physiotherapy was expanded and strengthened with the introduction of the services of Sport Psychologist, Ms. Kadija Richards. Ms. Richards was contracted in September 2008 to work with the teams in the twelve (12) sports in which the University participates in the Intercollegiate and international competitions. Ms. Richards instructs and advises athletes on a range issues such as stress management, goal setting, pre-competition and competition planning and focus control.

International Linkages

The Department of Sport established Memoranda of Understanding (MoU) with a number of overseas universities. This outreach to international partners will broaden the scope and perspective of the department



UTech International Track & Field Classic

and in addition provide staff and students with opportunities for exposure and training.

- The MoU established with Mid Sweden University in Sundsvall, Sweden will facilitate the exchange of mutual benefits in programmes areas such as Nursing and Tourism.
- The MoU between the University of Technology, Jamaica and Leeds Metropolitan University encourages team visits between universities for athletic events.



Department of Sport cont'd

- The MoU between UTech and the University of New York at Albany will facilitate mutually beneficially relations in the areas of technology, sports, academic subjects and research.
- The drafting of a MoU between UTech and the University Manuel Farjardo in Cuba outlines details of co-operation between the two institutions. Other Cuban agencies will also collaborate with UTech in several areas, and specifically with assistance in the development of curricula for the School of Sports Science.
- Jamaica was among seventeen (17) countries represented at the 1st Iberoamericano University Sport meeting hosted by the University of Valencia in Valencia, Spain from July 8- 9, 2008. The Director of Sport was one of the two representatives from Jamaica.

Penn Relays 2009

The team's performance was exceptional at the Penn Relays. UTech won their 2nd Championship of America title in the College Women 4x400m. UTech won its first Championship of America crown in 2003 in the College Men's 4 x 200m relays, making UTech the first Jamaican team in the Penn Relays history to win an event in the Championship of America. Below is a table showing UTech's team results.



Penn Relays Team from left: Christine Day (FELS), Anneisha McLaughlin (SOBA), Stephanie McPherson (SHTM), and Kaliese Spencer (SHTM)

Events	Entries	Time	Place	
College Men	Jesse Saunders			
4x100m	Kimmari Roach		0.41.	
Championship	Andre Wellington	48.87	6th	
of America	Winston Barnes			
College Women	Christine Day			
4x400m	Anneisha McLaughlin 3.30.61		1st	
Championship	Stephanie McPherson	3.30.01	151	
of America	Kaliese Spencer			
	Darrion Bent			
College Men	Keniel Lee	3:08.40	3rd	
4x400m	Ramon Cooper	3.06.40		
	Ricardo Cunningham			
Men 100m dash	Kimmari Roach	10.4	3rd	

Results of Penn Relays

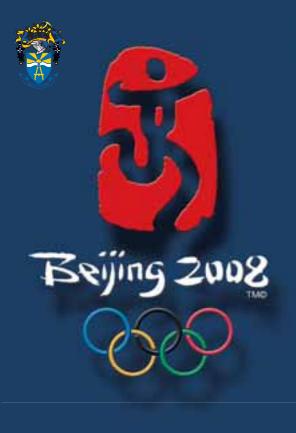


Intercollegiate Championship 2008/2009

Sport	League/ Division	Place	Comment
Track & Field Male Female		2nd 2nd	
Netball		2nd	
Table Tennis (male)		1st	
Hockey			
Female		2nd	
Female	Six-a-side	1st	
Volleyball		Beach	Hard-court
Male		3rd	1st
Female		1st	3rd
Basketball			
Male		3rd	
Female		2nd	
Cricket			
			The Cricket team won 3 matches and lost 4.
Football			
Male		1st	
Female		1st	



Penn Relays Team from left: Keniel Lee (SOBA), Ramon Cooper (FOBE), Darrion Bent (SOBA), and Ricardo Cunningham (SHTM)





Shelly-Ann Fraser, current student athlete in the Faculty of Health and Applied Science, won gold in the women's 100m final with a personal best time of 10.78. She is the first Jamaican female to win the 100m event for women at the Olympics.



Michael Frater, member of the MVP Track and Field Club based at UTech, won gold in the men's 4x100m relay final.

UTech Triumphs *at the 29th Olympiad in* Beijing, August 8-24, 2008

Asafa Powell's record-breaking anchor leg in the Jamaica 4x100m relay team's victory at the 2008 Olympics Games in Beijing in August 2008 underscored UTech's extraordinary contribution to the country's triumph at the games – referred to as "The Jamaican Olympics". Before Asafa brought home the team of Usain Bolt, Nesta Carter and Michael Frater, Shelly-Ann Fraser had infected the vast stadium with her joy at running away with the 100 metres in a personal best time of 10.78m. In an unprecedented final, team mates Sherone Simpson and Kerron Stewart tied for silver.

Eight (8) athletes and two (2) coaches with ties to the University of Technology, Jamaica represented Jamaica at the Olympic Games held August 8-24, 2008. Jamaica placed thirteenth (13th) on the medal table out of a total of eighty-one (81) countries with eleven (11) medals (6 gold, 3 silver and 2 bronze). The athletes with UTech ties contributed to Jamaica's medal count by winning eight (8) of the eleven (11) medals.

UTech had more medal winning athletes than any other university in the world at the Olympics Games and garnered more medals than a number (ACTUALLY MORE THAN 50) of countries that competed in the Games. The university's sensational success on the track is recognized internationally as due in no small measure to Coach Stephen Francis. The MVP Track and Field Club, based at UTech and coached by Francis, includes current student athletes as well as graduates, and is attracting rising stars from home and abroad.



Melaine Walker, member of the MVP Track and Field Club based at UTech, won gold in the women's 400m Hurdles final with a National Record and an Olympic Record time of 52.64.



Shericka Williams, former student athlete in the Faculty of Education and Liberal Studies, won silver in the women's 400 metre final with a personal best time of 49.69.



Sherone Simpson, graduate of the School of Hospitality and Tourism Management, tied for silver in the women's 100m final with a time of 10.98 and placed 6th in the 200m final.



Asafa Powell, won gold in the men's 4x100m relay and placed 5th in the men's 100m final with a time of 9.95. Asafa is the former Word Recorder Holder for the men's 100m with a time of 9.74m



Nesta Carter, former student athlete in the Faculty of the Built Environment, won gold in the men's 4x100m relay final.

Other members of the UTech contingent were: Stephen Francis, UTech Track and Field Coach, Paul Francis, UTech Track and Field Coach. Markino Buckley, former student athlete in the Faculty of Health and Applied Science, placed 7th in the men's 400m Hurdles final with a personal best time of 48.60. Jermaine Mason, former student athlete in the Faculty of Health and Applied Science, won silver in the men's high jump final with a personal best of 2.34. Germaine holds dual citizenship and represented Great Britain at the Olympics. Herbert McGregor, graduate of the School of Computing and Information Technology, placed 15th in the men's long jump semi-finals with a distance of 7.64. Brigitte Foster-Hylton, member of the MVP Track and Field Club based at UTech came 6th in the women's 100 Hurdles final with time of 12.66.







Students' Union

Garry-Mclean, Students' Union President 2008-2009

STUDENT WELFARE

In the face of difficult economic times the Students' Union was fully focused on student welfare. One of the issues successfully negotiated was the interest rate on the flexible payment plans offered to students in the context of increased tuition fees.

Scholarships & Bursaries

The number of scholarships was increased by one hundred percent at the start of the academic year. Among the new scholarships were one for each faculty, a part-time scholarship, an international student scholarship and a resident student scholarship. Over 600 students were assisted with tuition grants, books, dorm fee assistance, and "love lunch" tickets during the summer session and semester one.

OFF CAMPUS INVOLVEMENT *The Jamaica Union of Tertiary Students* (JUTS)

The JUTS was revamped by tertiary students and subsequently re-launched by the Ministry of Education Youth and Culture in November 2008. UTech Students' Union President Garry Mclean, was elected as the Chairman for JUTS in 2008



Inside the Students' Union Beauty and Barber Shop located on the Papine campus.

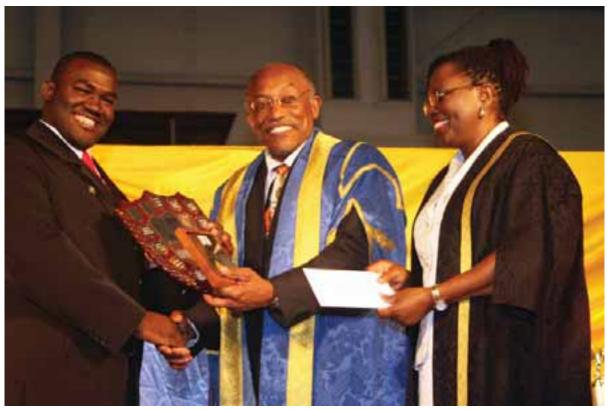


STUDENTS' UNION SALON AND BARBER SALON (SCA)

Making good on the Presidents' commitment to increase entrepreneurial development, The Students' Union established the first ever barber and beauty salon and also extended it to include a clothing store and grocery store.

CONGRATULATIONS

- 1. HTM student, Kemar Morris Mr. UTech 2008. As part of his prize, Kemar received a scholarship to cover tuition for his final year.
- 2. Student of the Year Derrace McCallum (FBM)
- 3. Runner-up Remoski Russell (FBE)



Student of the Year, Derrace McCallum is congratulated by President, Prof. the Hon. Errol Morrison, OJ and University Registrar Mrs. Dianne Mitchell.

The University Council



L-R: Mr. Garry McLean, Mr. Jasper Lawrence, Mr. Ryland Campbell, Mrs. Eleanor Jones, Major Granville Virgo, Mrs. Joan Francis, Mr. Eric Frater, Mr. Vivian Crawford, Mr. Franklin T. Williams, The Most Hon. Edward Seaga, ON, PC, Prof. the Hon. Errol Morrison, OJ, Mr. George Roper, Prof. Ashok Kulkarni, Mrs. Dianne Mitchell, Mr. Neville McCook,





Mrs. Jacqueline Coke-Lloyd, Dr. Camille Bell-Hutchinson, Mr. Deuane Taylor, Dr. Carol Archer, Mrs. Dahlia Repole, Dr. Alverston Bailey, the Hon. Dorothy Pine-McLarty, OJ, Mr. Earl Samuels.

Absent: Hon. Lord Morris of Handsworth, OJ, Mr. Clinton Clarke, Mr. Wayne Wesley, Mr. Abdul Antoine, Mr. Garth Kiddoe.



The Academic Board

<image>

Front Row: Prof. the Hon. Errol Morrison, OJ

Second Row L-R: Prof. Gossett Oliver, Mrs. Mercedes Deane, Mrs. Dianne Mitchell, Mrs. Charmagne Mortley, Prof. Ashok Kulkarni Third Row: Mr. Kent Pantry, Mr. L. Mark Taylor, Mrs. Charmaine DeLisser, Dr. Paul Golding, Dr. Jeanette Bartley-Bryan, Dr. Colin Gyles

Fourth Row: Mr. Desmond Hall, Dr. Kofi-Nkrumah-Young, Dr. Winsome Russell, Mr. Seymour Riley, Mrs. Olubusola Akinladejo, Dr. Haldane Johnson

Absent: Dr. Carol Archer, Prof. Gavin Chen, Dr. Eugenie Brown-Myrie, Miss Hermine Salmon, Prof. Rosalea Hamilton, Mr. Garth Kiddoe, Mrs. Sylvia Hall, Mr. Dwayne Walker

Associate Vice Presidents





Dr. Winsome Russell Associate Vice President Academic Management & Quality Assurance



Dr. Jeanette Bartley-Bryan Associate Vice President Continuing Education, Open & Distance Learning

Deans and Heads of School Faculty of The Built Environment



Dr. Carol Archer Dean



Mr. Godfrey Thomas Head, School of Building & Land Management



Mr. L. Mark Taylor Head, Caribbean School of Arc<u>hitecture</u>

Faculty of Business and Management



Mr. Garth Kiddoe Dean



Prof. Gavin Chen Dean (wef 1/01/09)



Dr. Claudette Williams-Myers Vice Dean (wef 1/6/08)



Miss Joan Lawla Head, School of Business Administration (Actg.)



Mrs. Marilyn Robinson-Cornelius Head, School of Hospitality & Tourism Management



Faculty of Education and Liberal Studies



Dr. Haldane Johnson Dean



Dr. Jennifer Hall Vice Dean <u>wef</u> 1/11/08



Mrs. Shermaine Barrett Head, School of Technical and Vocational Education



Miss Sheila Coulson Head, Department of Liberal Studies

Faculty of Engineering and Computing

Faculty of Health and Applied Science



Mrs. Charmaine DeLisser Dean



Dr. Felix Akinladejo Vice Dean



Dr. Victor Watt Head, School of Engineering



Mr. Arnett Campbell Head, School of Computing & Information Technology (Acting)



Dr. Eugenie Brown-Myrie Dean



Mrs. Patricia Bullock Vice Dean



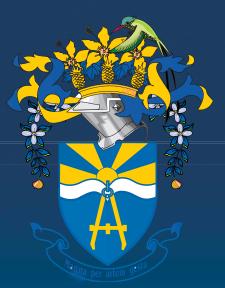
Dr. Sarafadeen Adebayo Head, School of Pharmacy & Health Science



Dr. Colin Gyles Head, Department of Science & Mathematics (Acting)

Faculty of Law Mr. Kent Pantry, CD, QC Dean





Financial Statements

Year Ended March 31, 2009





KPMG Chartered Accountants The Victoria Mutual Building 6 Duke Street Kingston Jamaica, W I. P.O. Box 76 Kingston Jamaica, W.I. Telephone +1 (876) 922-6640 Fax +1 (876) 922-7198 +1 (876) 922-4500 e-Mail firmmail@kpmg.com.jm

INDEPENDENT AUDITORS' REPORT

To the Council of UNIVERSITY OF TECHNOLOGY, JAMAICA

Report on the Financial Statements

We have audited the financial statements of University of Technology, Jamaica ("the University"), set out on pages 62to 96, which comprise the balance sheet as at March 31, 2009, the statements of income and expenses, changes in reserves and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards. This responsibility includes designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and consistently applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditors' Responsibility

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether or not the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

KPMG, a Jamarcan partnership and a member firm of the KPMG network of independent member firms affliated with KPMG International, a Swiss cooperative Elzsbeth A. Jones Caryl A. Fenton R. Tarun Handa Patrice O. Dailey Smith Livroy J. Marshall Cyrthia L. Lawrence Paye: Tiehan Norman O. Ramberd Nigel R. Chambers





To the Council of UNIVERSITY OF TECHNOLOGY, JAMAICA

Report on the Financial Statements, cont'd

Opinion

In our opinion the financial statements give a true and fair view of the financial position of the University as at March 31, 2009, and of its financial performance, changes in reserves and cash flows for the year then ended in accordance with International Financial Reporting Standards.

October 21, 2009



Balance Sheet March 31, 2009

	Notes	2009 \$	<u>2008</u> \$
NON-CURRENT ASSETS			
Property, plant and equipment Intangible assets Long-term investments	4 5 6	1,913,334,902 8,722,868 466,596,270	1,824,744,307 5,108,005
		2,388,654,040	2,110,923,797
CURRENT ASSETS Inventories Income tax recoverable	7	8,307,531 81,968,532	7,993,476 63,002,402
Accounts receivable	8	746,287,470	548,439,220
Short-term investments	6	5	79,200,000
Resale agreements Cash and cash equivalents	9 10	935,753,385 53,187,898	834,479,754 138,327,943
		1,825,504,816	1,671,442,795
Total assets		4,214,158,856	3,782,366,592
RESERVES			
Appropriated surplus Unappropriated surplus Investment revaluation	11	155,707,636 1,748,113,548 1,202,356	186,747,804* 1,488,394,852* 2,646,405
		1,905,023,540	1,677,789,061
NON-CURRENT LIABILITIES			22014-001201020101
Unexpended grants for specified projects	12	117,791,941	116,412,779
Endowment funds	13	13,364,084	11,638,532
Capital grants	14 15	752,404,726 56,106,846	778,542,587 67,918,812
Long-term loan Employee benefit obligation	15	130,790,000	73,760,000
Emptoy of Children Congenition	5.3.59	1,070,457,597	1,048,272,710
CURRENT LIABILITIES			
Bank overdraft	10	81,670,504	
Accounts payable	17	623,883,462	599,635,144
Designated receipts	18	16,170,026	19,424,072
Deferred income	19	474,940,898	407,044,742
Current portion of long-term loan	15	42,012,829	30,200,863
		1,238,677,719	1,056,304,821
		4,214,158,856	3,782,366,592

The financial statements on pages 62 to 96, were approved for issue by the Council on October 21, 2009 and signed on its behalf by:

Pro-Chancellor President Prof. the Hon. Errol Morrison

* After reclassification to accord with the current year's presentation. The accompanying notes form an integral part of the financial statements.



Statement of Income and Expenses Year ended March 31, 2009

	Notes	2009 \$	2008 \$
Income:			
Tuition		1,561,151,763	1,128,729,663
Hostel		32,611,739	27,560,161
		1,593,763,502	1,156,289,824
Government of Jamaica subvention		1,605,662,289	1,262,053,878
Other fees		311,189,841	269,586,993
Cafeteria		-	13,250,787
Restaurant		17,791,960	16,599,505
Projects and special accounts		158,275,995	164,272,688
Amortisation of capital grants	14	26,137,861	27,535,352
Other		313,236,575	114,926,902
		4,026,058,023	3,024,515,929
Expenses:			
Staff costs	20	2,610,626,609	1,865,366,050
Travel and subsistence		63,913,887	41,967,570
Electricity, telephone and water		215,372,002	161,596,638
Depreciation and amortisation		131,106,370	119,203,312
Grants and contributions		113,216,287	83,520,047
Consultancy		45,219,182	31,504,643
Repairs and maintenance		107,050,848	79,874,136
Increase in provision for doubtful debts		20,393,223	4,662,272
Software costs		24,548,956	13,700,529
Cafeteria and restaurant cost of goods sold		16,493,139	20,311,501
Other goods and services		_564,904,641	380,292,155
		3,912,845,144	2,801,998,853
Surplus for the year before net finance income			222,517,076
Finance income		128,644,445	120,440,775
Finance costs		(13,178,796)	(12,401,460)
Net finance income		_115,465,649	108,039,315
Surplus for the year	21	_228,678,528	330,556,391

The accompanying notes form an integral part of the financial statements.



Statement of Changes in Reserves Year ended March 31, 2009

	Appropriated surplus (note 11)	Unappropriated surplus	Investment revaluation	Total
	\$	\$	\$	\$
Balances at March 31, 2007: As previously stated Amount reclassified to	532,279,439	812,366,465	2,597,810	1,347,243,714
unappropriated surplus	(300,789,366)	_300,789,366	<u> </u>	
As restated	231,490,073	1,113,155,831	2,597,810	1,347,243,714
Surplus for the year ended March 31, 2008		330,556,391	. <u> </u>	<u>_330,556,391</u> *
Appreciation in fair value of available-for-sale securities		<u> </u>	48,595	48,595*
Adjustment	(59,639)			(59,639)
Amount utilised				
As previously stated Amount reclassified to	4,305,451	(4,305,451)	-	246
unappropriated surplus	(48,988,081)	48,988,081		·
As restated (see note 11)	(_44,682,630)	44,682,630	<u></u>	
Balances at March 31, 2008	186,747,804	1,488,394,852	2,646,405	1,677,789,061
Balances at March 31, 2008 As previously stated Amount reclassified to	536,525,251	1,138,617,405	2,646,405	1,677,789,061
unappropriated surplus	(349,777,447)	349,777,447		<u> </u>
As restated Surplus for the year ended	186,747,804	1,488,394,852	2,646,405	1,677,789,061
March 31, 2009	4	228,678,528	120	228,678,528*
Depreciation in fair value of available-for-sale securities	~		(1,444,049)	(1,444,049)
Amount utilised (see note 11)	(_31,040,168)	31,040,168	<u></u>	<u>.</u>
Balances at March 31, 2009	155,707,636	1,748,113,548	1,202,356	1,905,023,540

* Total recognised gains for the year: \$227,234,479 (2008: \$330,604,986) The accompanying notes form an integral part of the financial statements.



Statement of Cash Flows Year ended March 31, 2009

		2009	2008
Cash flows from operating activities			
Surplus for the year		228,678,528	330,556,391
Adjustments to reconcile surplus/(deficit) for the year			
to net cash provided/(used) by operating activities			
Items not involving cash:	01		
Depreciation	4	127,950,306	116,314,223
Amortisation of intangible assets	5	3,156,064	2,889,089
Gain on disposal of property, plant and equipment	10	(1,531,179)	(508,242)
Employee benefit obligation	16	57,030,000	18,598,000
Unrealised foreign exchange gains	1.4	(65,989,374)	(23,765,610)
Amortisation of capital grants	14	(26,137,861)	(27,535,351)
Interest income		(128,644,445)	(120,440,775)
Interest expense		2,389,411	3,254,990
		196,901,450	299,362,715
Increase in current assets			
Accounts receivable		(168,921,310)	(98,691,295)
Inventories		(314,055)	(1,316,180)
Income tax recoverable		(18,966,130)	(18,558,763)
Increase/(decrease) in current liabilities			
Accounts payable		26,045,049	(272,873,978)
Designated receipts		(3,254,046)	16,085,532
Deferred income		67,896,156	160,361,612
Net cash (used)/provided by operating activities		99,387,114	84,369,643
Cash flows from investing activities			
Increase in investments		(104,072,452)	(122,573,735)
Increase in resale agreements		(85,322,762)	174,958,348
Purchase of intangible assets	5	(6,770,927)	(1,103,092)
Purchase of property, plant and equipment	4	(217,219,727)	(210,314,094)
Proceeds from disposal of property, plant and equipment		2,210,005	706,460
Interest received		121,719,106	121,337,197
Net cash used by investing activities		(289,456,757)	(_36,988,916)
Cash flows from financing activities			
Loan repayment	15	124	(20,000,000)
Specified projects	12	1,379,162	41,772,082
Endowment funds	13	1,725,552	1,317,990
Interest paid		(4,186,142)	(_2,097,888)
Net cash (used)/provided by financing activities		(1,081,428)	20,992,184
Net cash (asea) provided by infancing activities			
Net (decrease)/increase in cash and cash equivalents		(191,151,071)	68,372,911
Cash and cash equivalents at the beginning of the year		138,327,943	63,989,277
Effect of exchange rate fluctuations on cash held		24,340,522	5,965,755
Cash and cash equivalents at the end of the year		\$(<u>28,482,606</u>)	138,327,943
Comprised of :			
Cash and bank balances		53,187,898	138,327,943
Bank overdraft		(81,670,504)	
		\$(_28,482,606)	138,327,943
			ARMARMAL MODE



Notes to the Financial Statements March 31, 2009

- 1. Identification
 - (a) Establishment: University of Technology, Jamaica ("the University") was established as a body corporate by the University of Technology, Jamaica Act 1999 ("the Act"), and, according to the Act, is deemed to have come into operation on the first day of September 1995.

University of Technology, Jamaica is the successor to the College of Arts, Science and Technology, which was first established in March 1958 as the Jamaica Institute of Technology and renamed in 1959 under sections 42 and 77B of the Education Law (The College of Arts, Science and Technology Scheme 1959). The Scheme was later changed under the powers given to the Minister of Education by sections 9 and 13 of the Education Act (March 14, 1986) - The College of Arts, Science and Technology Scheme of government for the College. By Notice published in the Jamaica Gazette, Volume CXVII No. 11333, dated December 14, 1995, the Minister of Education permitted the College of Arts, Science and Technology to be known as the University of Technology, Jamaica.

The registered office of the University and its principal place of operation is 237 Old Hope Road, Kingston 6, Jamaica.

- (b) Objectives: Section 4 of the University of Technology, Jamaica Act 1999 describes the objects of the University as teaching, research, examination and other functions as set out in article 2 of the Charter.
- (c) Governance: Section 11(2) of the Charter gives the University Council general control over the conduct of the affairs of the University.
- 2. Basis of preparation
 - (a) Statement of compliance

The financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS"), as issued by the International Accounting Standards Board ("IASB"). New and revised IFRS and interpretations which were in issue and became effective during the year and those in issue but not yet effective are shown in notes 28 and 29, respectively.

(b) Basis of measurement

The financial statements are presented on the historical cost basis, modified for the inclusion of available-for-sale securities at fair value.

(c) Functional and presentation currency

The financial statements are presented in Jamaica dollars (\$), which is the currency in which the university conducts the majority of its operations, that is, its functional currency.



Notes to the Financial Statements (Continued) March 31, 2009

- 2. Statement of compliance and basis of (cont'd)
 - (d) Use of estimates and judgements

The preparation of the financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of policies and the reported amounts of, and disclosures related to, assets, liabilities, contingent assets and contingent liabilities at the balance sheet date and the income and expenses for the year then ended. The estimates and associated assumptions are based on historical experience and/or various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual amounts could differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The significant areas where key assumptions concerning the future, and other sources of estimation uncertainty, at the balance sheet date that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year, are as follows.

(i) Allowance for losses

In determining amounts recorded for allowance for losses in the financial statements, management makes judgements regarding indicators of impairment, that is, whether there are indicators that suggest there may be a measurable decrease in the estimated future cash flows from accounts receivable and other financial assets, for example, repayment default and adverse economic conditions. Management also makes estimates of the likely estimated future cash flows from impaired financial assets, including the net realisable value of underlying collateral, as well as the timing of such cash flows. The adequacy of the allowance depends on the accuracy of these judgements and estimates.

(ii) Determining fair values

The determination of fair value for financial assets and liabilities for which there is no observable market price requires the use of other generally accepted valuation techniques. Considerable judgement is required in interpreting market data to arrive at estimates of fair values. Consequently, the estimates of fair value arrived at may be significantly different from the actual price of the instrument in an arm's length transaction.

(iii) Post employment medical care

The University has a constructive obligation to provide certain post employment medical benefits. The obligation to fund these future benefits is as described in note 3(g)(iii) and involves considerable judgement in calculating such benefits.



Notes to the Financial Statements (Continued) March 31, 2009

- 2. Statement of compliance and basis of (cont'd)
 - (d) Use of estimates and judgements (cont'd)
 - (iii) Post employment medical care (cont'd)

In determining the amounts recognized in the balance sheet and statement of income and expenses for post-employment benefits, estimates were used, including the discount rate used to determine the present value of estimated future cash flows required to settle the post-employment medical obligations, and the expected rate of increase in medical costs for post-employment medical benefits.

The discount rate is required by IFRS to be determined based on the estimate of yield on long-term government securities that have maturity dates approximating the terms of the University's obligation; in the absence of such instruments in Jamaica, it has been necessary to estimate the rate by extrapolating from the longest-tenor security on the market. The estimate of expected rate of increase in medical costs is determined based on inflationary factors.

It is reasonably possible that outcomes within the next financial year that are different from these assumptions could require a material adjustment to the carrying amount reflected in the financial statements.

The preparation of the financial statements in accordance with IFRS also assumes that the University will continue in operational existence for the foreseeable future. This means, *inter alia*, that the balance sheet and the statement of income and expenses assume no intention or necessity to liquidate the University or curtail the scale of its operations. This is commonly referred to as the going concern basis. The Council and Management believe that preparation of the financial statements on the going concern basis continues to be appropriate.

- 3. Significant accounting policies
 - (a) Property, plant and equipment:

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses.

Property, plant and equipment, with the exception of freehold land, on which no depreciation is provided, are depreciated on the straight-line basis at annual rates estimated to write off the assets over their expected useful lives. The depreciation rates are as follows:

Motor vehicle		20%
Furniture & fixtures	- halls of residence	10%
	- other	20%
Machinery & equipment		10%
Computer equipment		331/3 %
Lawn mowers		331/3 %
Refrigerators & stoves		20%
Air conditioning units		10%
Buildings		1.67-2 1/2%
Leasehold improvement		2 1/2%
Roadways		10%
Fencing		20%



Notes to the Financial Statements (Continued) March 31, 2009

3. Significant accounting policies (cont'd)

(b) Intangible assets:

Intangible assets, comprising computer software, are stated at cost less accumulated amortisation and, if any, impairment losses. It is being amortised at 33 1/3% per annum.

- (c) Investments:
 - Investments are classified as loans and receivables if they are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market, other than, mainly,
 - those, if any, that the University intends to sell immediately or in the near term, and those that the University upon initial recognition designates as at fair value through profit or loss; and
 - those that the University upon initial recognition designates as available for sale. Loans and receivables are carried at amortised cost.
 - (ii) Investments are classified as available-for-sale financial assets if they are nonderivative financial assets that are designated as available for sale or are not classified as (a) loans and receivables, (b) held-to-maturity investments or (c) financial assets at fair value through profit or loss.

Available-for-sale financial assets are carried at fair value, with gains or losses arising from changes in fair value being included in investment revaluation reserve.

The fair value of available-for-sale investments is based on their quoted market bid price, if any, at the balance sheet date, without any deduction for transaction costs. Where a quoted market price is not available, fair value is estimated using a generally accepted alternative method, such as discounted cash flow.

(d) Foreign currencies:

Transactions in foreign currencies are translated at the foreign exchange rate ruling at the dates of those transactions. Monetary assets and liabilities denominated in foreign currencies, which are stated at historical cost, are translated at the foreign exchange rate ruling at the date of acquiring the asset or incurring the liability. Foreign exchange differences arising on translation of such balances are recognised in the statement of income and expenses. Non-monetary assets and liabilities that are denominated in foreign currencies and are stated at historical cost are translated at the foreign exchange rate ruling at the date of the transaction. Non-monetary assets and liabilities that are denominated in foreign currencies and are stated at fair value are translated to the reporting currency at the foreign exchange rates ruling at the dates that the fair values were determined.



Notes to the Financial Statements (Continued) March 31, 2009

- 3. Significant accounting policies (cont'd)
 - (e) Revenue recognition:

Government contributions are recognised when received or deemed received. They are deemed received if and when the Ministry of Finance, instead of giving cash, gives a binding written commitment to the University to settle certain of the University's obligations – e.g., statutory payroll-related obligations to the Revenue Authorities.

Tuition and hostel fees are deferred when initially recorded at the start of the academic year. They are recognised as revenue evenly over the rest of the academic year, reflecting the assumed manner of delivery of relevant services to students.

Interest income is recognised in the income statement for all interest earning instruments on the accrual basis using the effective interest method. The effective interest rate is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset (or, where appropriate, a shorter period) to the carrying amount of the financial asset. The effective interest rate is established on initial recognition of the financial asset or liability and is not revised subsequently. Interest income includes coupons earned on fixed income investments, accretion of discount on instruments purchased at a discount, and amortization of premium on instruments purchased at a premium.

When interest-earning financial assets are impaired, they are written down to their recoverable amounts and interest income is thereafter recognised based on the rate of interest that was used to discount the future cash flows for the purpose of measuring the recoverable amount.

(f) Resale agreements:

A resale agreement is a short-term contract whereby securities are purchased with simultaneous agreements to resell the securities on a specified date at a specified price. The securities are not transferred to the University unless the counterparty fails to repurchase them in accordance with the terms of the agreements. Also, typically, custody of the securities which are the subject of the agreements is not transferred to the University. The agreements are accounted for as short-term collateralised lending and are carried at amortised cost. The difference between the purchase price and the resale price is accounted for as interest income in the statement of income and expenses and recognized by the effective interest method over the term of the agreement.

(g) Employee benefits:

Employee benefits comprise all forms of consideration given by the University in exchange for service rendered by employees. These include current or short-term benefits such as salaries, NIS contributions, annual vacation and sick leave, and non-monetary benefits such as medical care and housing; post-employment benefits such as pensions and medical care; other long-term employee benefits such as sabbatical leave and long service awards; and termination benefits.



Notes to the Financial Statements (Continued) March 31, 2009

- 3. Significant accounting policies (cont'd)
 - (g) Employee benefits (cont'd):
 - (i) General benefits:

Employee benefits that are earned as a result of past or current service are recognised in the following manner: Short-term employee benefits are recognised as a liability, net of payments made, and charged as expense. The expected cost of vacation leave that accumulates is recognised when the employee becomes entitled to the leave. Post employment benefits are accounted for as described in (ii) and (iii) below.

Assets and obligations arising from the University's legal or constructive undertaking to provide post-employment benefits are included in these financial statements and have been actuarially determined by a qualified independent actuary, appointed by management. The appointed actuary's report outlines the scope of the valuation and includes the actuary's opinion. The actuarial valuations were conducted in accordance with IAS 19, and the financial statements reflect the University's post-employment benefit obligations as computed by the actuary. In carrying out their audit, the auditors have relied on the work of the actuary and the actuary's report.

Other long-term benefits, as well as termination benefits, are not considered material and are charged when they fall due.

(ii) Pension scheme costs:

Pension scheme costs included in the statement of income and expenses represent contributions to the fund established under the scheme which the University operates to provide retirement pensions for its employees (note 16). Contributions to the fund, made on the basis provided for in the rules, are accrued and charged off when due as the scheme is materially definedcontribution scheme.

(iii) Post-employment medical care:

The University also has a constructive obligation to provide certain postemployment medical benefits. The obligation to fund these future benefits is actuarially determined and accounted for as follows:

The net obligation in respect of the plan is calculated by estimating the amount of future benefits that the University's employees have earned in return for their service in the current and prior periods; that value is discounted to determine the present value, and the fair value of any plan assets is deducted. The discount rate is determined by reference to the yield at the balance sheet date on long-term government bonds of maturities approximating the terms of the University's obligation. The calculation is performed by a qualified actuary using the projected unit credit method.



Notes to the Financial Statements (Continued) March 31, 2009

- 3. Significant accounting policies (cont'd)
 - (g) Employee benefits (cont'd):
 - (iii) Post-employment medical care (cont'd):

When the benefits of the plan are improved, the portion of the increased benefit relating to past service by employees is recognised as an expense in the statement of income and expenses on the straight-line basis over the average period until the benefits become vested. To the extent that the benefits vest immediately, the expense is recognised immediately in the statement of income and expenses.

The University applies the corridor method to recognize in the statement of income and expenses actuarial gains and losses over the expected average remaining working lives of employees in the plan.

As the medical plan is unfunded, there is no possibility of an employee benefit asset.

(h) Cash and cash equivalents:

Cash comprises cash in hand and demand and call deposits with banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash, are subject to an insignificant risk of changes in value, and are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

Bank overdrafts that are repayable on demand and form an integral part of the University's cash management are included as a component of cash and cash equivalents for the purpose of the statement of cash flows.

- (i) Impairment:
 - (i) Financial assets:

A financial asset is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows from that asset.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the original effective interest rate. An impairment loss in respect of an available-for-sale financial asset is calculated by reference to its current fair value.



Notes to the Financial Statements (Continued) March 31, 2009

- 3. Significant accounting policies (cont'd)
 - (i) Impairment (cont'd):
 - (i) Financial assets (cont'd):

Individually significant financial assets are tested for impairment on an individual basis. Student receivables are assessed individually for impairments.

All impairment losses are recognised in surplus or deficit. Any cumulative loss in respect of an available-for-sale financial asset recognized previously in equity is transferred to surplus or deficit.

An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognized. For financial assets measured at amortised cost and available-for-sale financial assets that are debt securities, the reversal is recognised in surplus or deficit. For available-for-sale financial assets that are equity securities, the reversal is recognized directly in equity.

(ii) Non-financial assets:

The carrying amounts of the University's non-financial assets, other than inventories, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the asset's recoverable amount is estimated.

An impairment loss is recognized if the carrying amount of an asset or its cashgenerating unit exceeds its recoverable amount.

Impairment losses are recognized in surplus or deficit.

The recoverable amount of an asset is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Impairment losses recognized in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

(j) Inventories:

Inventories are valued at the lower of cost, determined principally on the first-in first-out basis, and net realisable value.



Notes to the Financial Statements (Continued) March 31, 2009

- 3. Significant accounting policies (cont'd)
 - (k) Designated receipts:

Amounts received from lenders or donors, which are designated for specified or identifiable students, or others, for the purpose of covering costs incurred at, or in relation to their attendance at, the University are included as a current liability until paid to, or applied on behalf of, the beneficiaries.

(1) Capital grants:

Capital grants comprise the following:

- The estimated fair value of property, plant and equipment donated to the University; and
- (ii) Amounts granted to the University subject to conditions that must be met, the primary condition being that the grant must be used for the acquisition or construction of property, plant and equipment.

The amounts meeting the conditions include sums received for the purchase of property, plant and equipment and the fair value of buildings donated.

For each reporting period, an amount equivalent to the depreciation charge on the relevant property, plant and equipment for that period is transferred from capital grants as a credit to income.

(m) Grants for specified projects:

The University receives grants for specified projects.

Grants that are governed by donor-imposed stipulations, which stipulations must be complied with to the satisfaction of the donor for the project expenditure to be approved, are, until spent as stipulated, described as unexpended grants for specified projects (note 12). Such grants are accounted for as follows:

(i) Grants received in advance of project expenditure:

Grants received in advance of expenditure are deferred, shown in the balance sheet as "Unexpended grants for specified projects". When funds are spent in accordance with the donor's stipulations, the amount is charged off, and included in the relevant expense classification or, if applicable, in property, plant and equipment. An equivalent amount is then transferred from "Unexpended grants for specified projects" to income as "Specified projects income" or, if the expenditure is capital, to "capital grants" on the balance sheet.



Notes to the Financial Statements (Continued) March 31, 2009

- 3. Significant accounting policies (cont'd)
 - (m) Grants for specified projects (cont'd):
 - (ii) Project expenditure made in advance of receipt of grants pledged:

Where projects are funded by donors on a reimbursement basis, the amounts spent are set up as a receivable from the donor, and are also reflected in the statement of income and expenses as "Special projects expenses" or, if applicable, on the balance sheet as property, plant and equipment, with an equivalent sum reflected in income as "Special projects income" or, if the expenditure is capital, on the balance sheet as "capital grants".

(n) Accounts payable

Trade and other payables are stated at cost.

(o) Accounts receivable:

Accounts receivable are stated at their cost less impairment.

(p) Related party balances and transactions:

A party is related to the University if:

- (i) directly, or indirectly through one or more intermediaries, the party:
 - controls, is controlled by, or is under common control with, the University (this includes parents, subsidiaries and fellow subsidiaries);
 - (2) has an interest in the University that gives it significant influence over the University; or
 - (3) has joint control over the University;
- the party is an associate (as defined in IAS 28, *Investments in Associates*) of the University;
- (iii) the party is a joint venture in which the University is a venturer (see IAS 31, Interests in Joint Ventures);
- (iv) the party is a member of the key management personnel of the University;
- (v) the party is a close member of the family of any individual referred to in (i) or (ii);
- (vi) the party is an entity that is controlled, jointly controlled or significantly influenced by, or for which significant voting power in such entity resides with, directly or indirectly, any individual referred to in (iv) or (v); or
- (vii) the party is a post-employment benefit plan for the benefit of employees of the University, or of any entity that is a related party of the University.

A related party transaction is a transfer of resources, services or obligations between related parties, regardless of whether a price is charged.

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Notes to the Financial Statements (Continued) March 31, 2009

4. Property, plant and equipment

Machinery & other Motor equipment vehicles Total & S	345,436,643 18,870,798 2,756,150,818 45,139,476 11,126,702 210,314,094 (2,233,343) (5,601,307) (11,387,347) 388,342,776 24,396,193 2,955,077,565 59,108,304 6,725,735 2117,219,727 (1,400,795) (1,777,467) (16,427,244)	446,050,285 29,344,461 3,155,870,048 136,310,565 15,979,050 1,025,208,164 34,917,365 2,604,028 116,314,223 (2,2330,280) (5,381,002) (11,189,129)	168,897,650 13,202,076 1,130,333,258 38,514,912 3,917,004 127,950,306 (1,136,508) (1,427,108) (15,748,418) 206,276,054 15,691,972 1,242,535,146	239.774.231 13.652.489 1 913.334.902
Computer equipment \$	205,112,360 17,453,482 (<u>3,212,414</u>) (219,353,428 52,905,077 (<u>12,801,290</u>) (259,457,215 168,993,097 16,129,750 (3,155,164) (181,967,683 21,781,364 (68,445,278
Furniture, fixtures & fittings \$	262,166,517 29,634,883 (234,283) 291,461,117 36,244,940 (447,692)	<u>327,258,365</u> 127,492,860 22,928,439 (<u>322,683</u>)	150,098,616 24,060,535 (<u>447,692</u>) 173,711,459	153,546,906
Construction- in-progress S	33,812,552 106,959,551 - 140,772,103 62,235,671	203,007,774	•••	203,007,774
Land and buildings \$	1,890,751,948 - 1,890,751,948	1.890.751.948 576,432,592 39,734,641	616,167,233 39,676,491 - 655,843,724	1,234,908,224
	Cost: March 31, 2007 Additions Disposals March 31, 2008 Additions Disposals	March 31, 2009 Depreciation March 31, 2007 Charge for the year Eliminated on disposals	March 31, 2008 Charge for the year Eliminated on disposals March 31, 2009	Net book values: March 31, 2009





Notes to the Financial Statements (Continued) March 31, 2009

4. Property, plant and equipment (cont'd)

Land and buildings and furniture, fixtures and fittings were valued by Philip Botchey & Associates, Chartered Quantity Surveyors, on a depreciated replacement cost basis as at December 31, 1999, at a valuation of \$1,379,605,615, of which \$283,340,522 is attributable to land. As permitted by IFRS, the carrying values of the previously revalued items as at April 1, 2002, the IFRS transition date, were deemed to be cost.

5. Intangible assets

	Computer <u>software</u> \$
Cost: March 31, 2007 Additions	25,333,679 _1,103,092
March 31, 2008	26,436,771
Additions	6,770,927
March 31, 2009	33,207,698
Amortisation: March 31, 2007 Charge for the year	18,439,677
March 31, 2008 Charge for the year	21,328,766 <u>3,156,064</u>
March 31, 2009	24,484,830
Net book values: March 31, 2009	_8,722,868
March 31, 2008	_5,108,005
March 31, 2007	_6,894,002



Notes to the Financial Statements (Continued) March 31, 2009

6. Investments

7.

				2009		2008
			Market <u>values</u> \$	Carrying values \$	Market values S	Carrying values \$
(a)	Long-t	erm				
	Bon	maturity ds estment debentures	303,657,411 156,289,353	307,284,911 157,440,000	146,749,745 130,815,117	146,687,807 <u>131,068,271</u>
			459,946,764	464,724,911	277,564,862	277,756,078
	Equ	ble for sale securities: ities ts in unit trusts	1,806,187 65,172	1,806,187 65,172	3,248,392 67,015	3,248,392 67,015
			1,871,359	1,871,359	3,315,407	
			461,818,123	466,596,270	280,880,269	281,071,485
(b)	Short-t	erm				
	Ban	nd receivables: k of Jamaica ertificates of deposit				
		65	461,818,123	466,596,270	360,080,269	360,271,485
Inver	ntories					
					<u>2009</u> \$	<u>2008</u> \$
Store	25 - - - - -	hardware stationery electrical plumbing housekeeping Hospitality and tourisn	n management		1,250,047 2,321,416 1,396,395 311,839 947,244 918,080	1,199,051 2,064,638 1,333,206 311,757 765,561 648,907
Cant Resta Print	aurant	2227 - 227 - 227-227	9 10150150		785,480	10,577 676,713 983,066
					8,659,417 (351,886)	7,993,476
Less	- Provis	sion for obsolescence			()	



Notes to the Financial Statements (Continued) March 31, 2009

8. Accounts receivable

	<u>2009</u> \$	<u>2008</u> \$
Students' fees	447,774,455	270,517,007
Government of Jamaica [see note (i) below]	122,343,500	155,672,341
Staff loans and advances	108,688,354	92,642,796
Interest	20,959,234	14,033,896
Prepayments	43,815,733	8,666,631
Deposits [see note (ii) below]	22,059,190	9,649,965
Others	34,375,786	30,592,143
	800,016,252	581,774,779
Less provision for doubtful debts:		
At beginning of year	(33,335,559)	(28,895,380)
Charge for the year	(20,393,223)	(4,662,272)
Recoveries		222,093
At end of year	(_53,728,782)	(<u>33,335,559</u>)
	746,287,470	548,439,220

(i) This amount was withheld by the Ministry of Education Youth and Culture to settle amounts due for statutory payroll liabilities.

 (ii) Deposits represent down-payments in respect of purchases of property, plant and equipment.

9. Resale agreements

Resale agreements are described in note 3(f).

The fair value of the securities underlying the resale agreements as at March 31, 2009 was \$965,947,591 (2008: \$834,479,755).

10. Cash and cash equivalents

	2009	2008
	\$	\$
Floats	422,400	226,308
Savings and fixed-term deposits	21,973,896	45,255,297
Call deposits	11,868,550	48,803,276
Current accounts	18,923,052	44,043,062
	53,187,898	138,327,943
Bank overdraft	(81,670,504)	
Cash and cash equivalents at end of the year	(28,482,606)	138,327,943

Accounts with actual overdrafts at the bank totaled \$6,072,511. Other bank overdrafts shown above totaling \$75,597,993 do not represent actual overdrafts at the bank but issued cheques, net of deposit in transit, that will be covered by timely transfers of funds in the normal course of the University's treasury management.

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Notes to the Financial Statements (Continued) March 31, 2009

Appropriated surplus

Balance at 31.3.09	S			119,217,989	36,549,286	(59,639)	155,707,636
Other net movement for year	s	(29,869,745	(1,170,423)		5		(31,040,168)
New appropriations	s	÷	ĸ	c	r		
Balance at 31.3.08	s	29,869,745	1,170,423	119,217,989	36,549,286	59,639)	186,747,804
Other reclassification	(see note 12) \$			e	с	(59,639) ((29,639)
Other net movement for year	s	(21,442,167)	(23, 240, 463)	i i	ŝ		(44,682,630)
New appropriations	s	1	8	e e			
Balance at 31.3.07	s	51,311,912	24,410,886	119,217,989	36,549,286	2)	231,490,073
		Staff welfare	Student aid	Research	Staff compensation	Adjustment (note 12)	

These amounts represent appropriations of surplus which are held in reserve for the purposes indicated. The amount and the designation of the allocations are made at the discretion of Council.

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Unexpended grants for specified projects

			Environmental			
	European		Foundation	Mustard		
	Commission	CIDA	of Jamaica	Seed	Others	Total
	S	s	s	s	s	s
Balances as at March 31, 2007	11,766,339	11,514,756	174,908	(17,930)	51,142,986	74,581,059
New advances	14,026,196	•		755,333	115,090,153	129,871,682
Interest income	1,032,042	53,656				1,085,698
Foreign exchange gain	783,420	313,575				1,096,995
Expenditure	(20,605,083)	(9,233,107)	(12,000)	(350,000)	(60,082,104)	(90,282,294)
Reclassification (see note 11)	•	•	•		59,639	59,639
Balances as at March 31, 2008	7,002,914	2,648,880	162,908	387,403	106,210,674	116,412,779
New advances	5,359,688	2. 2		4	79,449,185	84,808,873
Interest income	186,123			ł	7,695,294	7,881,417
Foreign exchange gain	1,313,491	,			8. 2	1,313,491
Expenditure	(8,285,706)		(95,000)	(78,707)	(84,165,206)	(92,624,619)
Balances as at March 31, 2009	5,576,510	2,648,880	67,908	308,696	109,189,947	117,791,941





Notes to the Financial Statements (Continued) March 31, 2009

13. Endowment funds

		<u>2009</u> \$	2008 \$
	At beginning of year Interest earned	11,638,532 <u>1,725,552</u>	10,320,542 _1,317,990
	At end of year	13,364,084	11,638,532
14,	Capital grants		
		<u>2009</u> \$	2008 \$
	At beginning of year	778,542,587	806,077,939
	Grants received during the year	-	
	Amortisation for the year	778,542,587 (<u>26,137,861</u>)	806,077,939 (<u>27,535,352</u>)
	At end of year	752,404,726	778,542,587
15.	Long-term loan		
		<u>2009</u> \$	<u>2008</u> \$
	Government of Jamaica (GOJ)	98,119,675	118,119,675
	Payment on principal Less: Current and past due portion	(42,012,829)	(20,000,000) (<u>30,200,863</u>)
		56,106,846	67,918,812

This represents the J\$ equivalent of US\$2,420,939 drawn down under a loan contract between the Caribbean Development Bank and the Government of Jamaica ("GOJ"), and on-lent by GOJ to University of Technology, Jamaica. Under the terms of the on-lending agreement negotiated between GOJ and the University, no collateral is required, and interest is payable quarterly at 2.5% per annum on the amount of loan drawn down and outstanding. The principal is repayable in 40 equal, consecutive, quarterly instalments commencing April 1, 2005, with the final instalment being due on January 1, 2015. As the loan is on-lent in J\$, GOJ assumes all foreign exchange losses on it.

16. Employee benefit obligation

Pensions and medical care are the only post-employment benefits to which the University is committed.

Pensions

To better secure the payment of pensions when they fall due, the University has established a contributory pension plan, The University of Technology, Jamaica (2006) Pension Plan, for all eligible employees. The plan is under the control of trustees appointed by the University, with the assets being held separately from those of the University.



Notes to the Financial Statements (Continued) March 31, 2009

16. Employee benefit obligation (cont'd)

Pensions (cont'd)

The rules of the plan require the establishment of a fund to which each member must contribute 5% of earnings and may contribute up to an additional 10% of earnings, and the employer must contribute 5% of earnings and may make such other contributions as may be recommended by the actuary to improve the solvency of the fund, provided such contributions are permissible under relevant laws and regulations.

The pension payable on normal retirement is the normal form of annuity which may be purchased with the member's account (the accumulated member and employer contributions plus earnings thereon) up to retirement date, subject to a maximum pension of two-thirds of the member's annual earnings at retirement date, provided that the member has completed 331/3 years of service. The rules also provide for optional forms of pension and for benefits on early retirement.

During the year, the contributions by the University to the fund established under the rules of the plan aggregated \$45,401,904 (2008: \$9,572,615).

Medical care:

This employee benefit obligation represents the present value of the University's constructive obligation to provide post-employment medical benefits.

	<u>2009</u> \$	2008 \$
Present value of obligations Unrecognised actuarial gain	215,894,000 (85,104,000)	198,621,000 (124,861,000)
Liability recognised in balance sheet	130,790,000	73,760,000

(i) Movements in the obligation recognised in the balance sheet:

	<u>2009</u> \$	<u>2008</u> \$
Balance at beginning of year	73,760,000	55,162,000
Contributions paid	(1,228,000)	(1,229,000)
Net expenses recognised in the statement of income and expenses	58,258,000	19,827,000
Balance at end of year	130,790,000	73,760,000



Notes to the Financial Statements (Continued) March 31, 2009

16. Employee benefit obligation (cont'd)

Medical care (cont'd):

(ii) Expense recognised in the statement of income and expenses:

	<u>2009</u> \$	<u>2008</u> \$
Current service costs	25,953,000	8,457,000
Interest on obligations	25,743,000	10,213,000
Actuarial losses	6,562,000	1,157,000
	58,258,000	19,827,000

(iii) Principal actuarial assumptions at the balance sheet date (expressed as weighted averages):

	2009	2008
	%	%
Gross discount rate	16.00	13.00
Inflation rate	10.00	9.00
Medical claims growth	<u>15.00</u>	12.00

Assumptions regarding future mortality are based on the American 1994 Group Mortality (GAM94) table.

The overall expected long-term rate of return on assets is 12.5% (2008: 12%). The expected long-term rate of return is determined by reference to market yields on high quality corporate bonds. In Jamaica, as the bond market is not well developed, the long term yield for government securities has been used.

Assumed health care cost trends have a significant effect on the amounts recognized in surplus or deficit. A one percentage point change in assumed healthcare cost trend rates would have the following effects:

	One percentage point decrease in <u>medical inflation</u> \$	One percentage point increase in <u>medical inflation</u> \$
Effect on the aggregate service and interest cost Effect on the defined benefit obligation	(46,788) (<u>176,811</u>)	57,363 266,509



Notes to the Financial Statements (Continued) March 31, 2009

16. Employee benefit obligation (cont'd)

Medical care (cont'd):

(iv) Five year summary of post-employment medical benefits

	<u>2009</u> \$000	2008 \$000	2007 \$000	<u>2006</u> \$000	<u>2005</u> \$000
Present value of the defined obligation	215,894	198,621	85,707	<u>58,095</u>	<u>53,411</u>
Experience adjustments arising on plan liabilities	(33,195)	95,473	<u>15,840</u>	(_5,945)	<u>17,297</u>

17. Accounts payable

18.

	2009	2008
	\$	\$
Vacation leave earned not yet taken	372,042,966	299,606,357
Statutory payroll liabilities	83,983,335	150,667,012
Study leave		4,783,055
Long service awards	3,045,379	3,235,200
Audit	4,015,000	2,760,000
Other payroll deductions	323,857	1,124,507
Interest payable	432,781	2,229,512
Retroactive salary	40,597,738	37,137,244
Contractors' retention	8,472,066	8,163,969
Stale-dated cheques	7,722,076	4,489,600
Refunds due to Students Loan Bureau	3,496,860	2,014,200
Other accrued charges	99,751,404	83,424,488
	623,883,462	599,635,144
Designated receipts		
	2009	2008
	S	\$
Receipts from Students Loan Bureau to be paid		
to or on behalf of students	5,828,535	123,500
Scholarships	8,864,639	10,269,200
Students Union	1,476,852	9,031,372
	16,170,026	19,424,072



Notes to the Financial Statements (Continued) March 31, 2009

19. Deferred income

742 246,683,130
<u>990</u> <u>1,580,281,200</u>
732 1,826,964,330
<u>834</u>) (<u>1,419,919,588</u>)
898407,044,742

20. Number and costs of staff

At the end of the year, the University had in its employment 1,093 (2008: 1,007) employees. The aggregate payroll costs for these persons were as follows:

	2009 \$	2008 \$
Salaries, wages and benefits	2,307,708,245	1,726,278,036
Statutory payroll contributions	25,103,960	23,860,426
Pension scheme contributions	45,401,904	9,572,615
Health insurance	63,170,137	56,759,603
Employee benefit obligation - medical care	58,258,000	19,353,917
Uniform	28,787,373	9,417,111
Vacation leave earned not yet taken	82,196,990	20,124,342
	2,610,626,609	1,865,366,050

21. Surplus for the year

The following are among the items charged/(credited	I) in arriving at the surplu	is for the year:
	2009	2008
	s	\$

ц.	4
131,106,370	119,203,312
4,015,000	2,760,000
20,393,223	4,662,272
16,493,139	20,311,501
(169,752,181)	(23,765,610)
	4,015,000 20,393,223 16,493,139



Notes to the Financial Statements (Continued) March 31, 2009

22. Financial risk management and financial instruments

The University has exposure to the following financial risks from the use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk

Risk management framework

This note presents information about the University's exposure to each of the above risks, the University's objectives, and policies and procedures for measuring risk.

The University Council has overall responsibility for the establishment and oversight of the University's financial risk management framework. The University's risk management policies are established to identify and analyze the risks faced by the University. These include the setting of appropriate risk limits and controls, monitoring of risks and adherence to established limits.

The Finance Committee is responsible for developing and monitoring the University's financial risk management policies. This committee reports regularly to the Council on its activities.

The Audit Committee oversees how management monitors, and is in compliance with, the University of Technology, Jamaica Act as it relates to its policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the University. The Audit Committee is assisted in its functions by the University's Internal Audit Department, which undertakes periodic reviews of risk management controls and procedures, the results of which are reported the Audit Committee.

MANAGEMENT OF CREDIT RISK

Credit risk is the risk of financial loss to the University if a counterparty fails to meet its contractual obligations. The University's key areas of exposure to credit risk include:

- · Debt securities and cash and cash equivalents.
- Resale agreements.
- · Amounts due from students.
- Amounts due from Students Loan Bureau (SLB)
- Amounts due from Scholarship donors

The nature of the University's exposure to credit risk and its objectives, policies and processes for managing credit risk have not changed significantly from the prior period.



Notes to the Financial Statements (Continued) March 31, 2009

22. Financial risk management (cont'd)

Exposure to credit risk

The following table sets out the financial assets that are exposed to credit risk and the maximum amount of the exposure:

	Maximum exposure		
	2009	2008	
	\$	\$	
Long-term investments	466,596,270	281,072,485	
Accounts receivable	746,287,470	548,439,220	
Resale agreements	935,753,385	834,479,754	
Short-term investments		79,200,000	
Cash and cash equivalents	(28,482,606)	138,328,943	
	2,120,154,519	1,881,520,402	
C			

Concentration of credit risk

The following table summarizes the concentration of credit risk by sector and location:

			2009		
	Cash and cash equivalents	Accounts receivable	Resale agreements	Investments	Total
Concentration by sector					
Government of Jamaica	5 .	122,343,500		466,596,270	588,939,770
Students Loan Bureau		51,323,150	-	-	51,323,150
Corporate	240 C	146,067,998	-		146,067,998
Staff	÷.	108,688,354			108,688,354
Financial institutions	(28,482,606)		935,753,385		907,270,779
Students		317,864,468	· · · ·	·	317,864,468
Total	(28,482,606)	746,287,470	935,753,385	466,596,270	2,120,154,519
Concentration by location					
Jamaica	(28,482,606)	638,601,143	935,753,385	466,596,270	2,012,468,192
Other countries		107,686,327			107,686,327
Total	(28,482,606)	746,287,470	935,753,385	466,596,270	2,120,154,519
			2008		
	Cash and cash equivalents	Accounts receivable	Resale agreements	Investments	Total
Concentration by sector					
Government of Jamaica	2	155,672,341	240	281,071,485	436,743,826
Students Loan Bureau		7,055,000	200		7,055,000
Bank of Jamaica		17		79,200,000	79,200,000
Corporate	-	105,970,739			105,970,739
Staff		92,642,796			92,642,796
Financial institutions	138,328,943	14,033,896	834,479,754		986,842,593
Students	· · · ·	173,064,448	•		173,064,448
Total	138,328,943	548,439,220	834,479,754	360,271,485	1,881,519,402
Concentration by location					
	138,328,943	476,634,220	834,479,754	360,271,485	1,809,714,402
Jamaica				The second s	
Jamaica Other countries		71,805,000	-		71,805,000



Notes to the Financial Statements (Continued) March 31, 2009

22. Financial risk management (cont'd)

Management of credit risk relating to different types of financial assets

(a) Investment securities, resale agreements and cash and cash equivalents:

The University has:

- Placed limits on its exposure to a single counterparty by limiting the amount that may be placed with any one intermediary. It invests only in high quality corporate bonds and government issued debt;
- Set minimum requirements that all intermediaries must meet; these are established and enforced by the University's Finance Committee. The credit ratings and payment histories of intermediaries are monitored and assessed on a regular basis.
- (b) Receivables from students:

The University's receivables comprise amounts due from:

- Students in some cases, this is based on a signed agreement between the students and the University to pay on account over a specified period, not exceeding 9 months.
- Student Loan Bureau (SLB)
- Approved scholarship donors

The management of the risk in student receivables and the policies governing them are the responsibility of the University's management. The balances are analyzed into the following groups: Receivables past-due but not impaired (Receivable from Students, Students Loan Bureau and Scholarship donors) and Receivables Past Due and Impaired.

An assessment of each group of debtors is done and the credit risk relating to each evaluated. Specific actions are taken according to debtor group and the identified risk. In addition, the Integrated Student Administrative System assists with the tracking of payments and monies owed by the various stakeholders and this further assists management with current information to assess each situation.

(c) Other financial assets

Other financial assets are comprised primarily of loans receivable from staff, of which there are three types: study loans, motor vehicle loans, and staff loans.

Study loans to employees must be supported by a guarantor, who will be called upon to repay the full amount outstanding plus interest if the employee defaults.

Motor vehicle loans are collateralized by the vehicle: a lien is registered on the title to the vehicle for the duration of the loan. Motor vehicle loans are made for up to 80% of the value of vehicles which range in age from new to two years old, and for up to 60% of the value of vehicles which are from above two years to a maximum of six years old. This benefit is available to eligible employees every six years. Employees must repay the outstanding loan in full if they resign.



Notes to the Financial Statements (Continued) March 31, 2009

22. Financial risk management (cont'd)

Management of credit risk relating to different types of financial assets (cont'd)

(c) Other financial assets (cont'd)

A staff loan is maximized at the equivalent of one month's salary and must be repaid within twelve months. This type of loan is not supported by collateral as the risk of default is considered low.

Credit quality of receivables

Accounts receivable are the only financial assets with significant amounts which are past due. Accounts receivable are deemed past due when the payments are not received on the contractual repayment dates. The majority of the past due accounts receivable are not considered impaired.

The credit quality of the University's accounts receivable is summarised as follows:

	2009			2008
	Gross	Impairment	Gross	Impairment
Passiushias nest due but not immeined	\$	\$	S	5
Receivables past due but not impaired Receivable from students				
	2/2 201 224		151 005 000	
Under 12 months	267,281,224		151,007,000	100
12 months and over	10.00	5 * 2	25,292,007	
Student Loan Bureau				
Under 12 months	51,323,150	-	7,055,000	
Scholarship donors				
Under 12 months	76,139,079	-	43,807,000	
12 months and over	1,654,234		13,256,000	270
Receivables past due and impaired				
Under 12 months	320,051	320,051	1,443,000	1,443,000
12 months and over	_51,056,717	51,056,717	28,657,000	31,156,479
Total tuition fees receivable	447,774,455	51,376,768	270,517,007	32,599,479
Government of Jamaica	122,343,500	23,616	155,672,341	23,616
Staff loans and advances	108,688,354	273,616	92,642,796	273,616
Interest	20,959,234	210,010	14,033,896	275,010
Prepayments	43,815,733		8,666,631	12221
Deposits	22,059,190		9,649,965	
Others	_34,375,786	2,054,782	30,592,143	438,848
Total receivables	800,016,252	53,728,782	581,774,779	33,335,559

The University believes that no impairment allowance is necessary in respect of financial assets other than tuition fees receivable.

The movement on the allowance for impairment is presented in note 8.



Notes to the Financial Statements (Continued) March 31, 2009

22. Financial risk management (cont'd)

LIQUIDITY RISK

Liquidity risk is the risk that the University will encounter difficulty in meeting its financial obligations as they fall due. The University is exposed to daily calls on its available cash resources, mainly for administrative costs. Liquidity problems may arise from a number of areas, such as late arrival of subventions from Government and late or non payment of fees by students.

The nature of the University's exposure to liquidity risk and its objectives, policies and processes for managing liquidity risk have not changed significantly from the prior year.

The University's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to its reputation. Consequently, the University invests in marketable securities that can be readily realized as its obligations fall due, and in the event of reasonably foreseeable abnormal circumstances.

The University does not have any overdraft facilities or any committed lines of credit.

The following table summarizes all financial liabilities which give rise to liquidity risk and the amount of the University's exposure

			200	9		
	Carrying amount \$	Contractual cash flow \$	Within 3 months \$	3 to 12 months \$	1 to 5 years \$	Over <u>5 years</u> \$
Non-current portion of						
long-term loan	56,106,846	59,617,467	•		59,617,467	35
Accounts payable	623,883,462	623,883,462	623,883,462	-		
Current portion of long						
term loan	42,012,829	42,391,885	33,956,239	8,435,649		
Designated receipts	19,666,886	19,666,886	19,666,886	-		(*)
			2008			
	Carrying <u>amount</u> \$	Contractual cash flow \$	Within 3 months \$	3 to 12 months \$	1 to 5 years \$	Over <u>5 years</u> \$
Non-current portion of						
long-term loan	67,918,812	73,016,971			64,046,955	8,970,016
Accounts payable	599,635,144	599,635,144	599,635,144	1.0		•
Current portion of long						
Term loan	30,200,863	45,913,876	32,219,073	13,694,803		
Designated receipts	19,424,072	19,424,072	19,424,072		2	

The contractual terms of the loan are set out in note 15.



Notes to the Financial Statements (Continued) March 31, 2009

22. Financial risk management (cont'd)

MANAGEMENT OF MARKET RISKS

Market risk is the risk that changes in market prices, such as interest rates, foreign exchange rates and equity prices will affect the value of the University's holding of financial assets and liabilities, and/or its income.

The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return on assets. The nature of the University's exposure to market risk and its objectives, policies and processes for managing market risk have not changed significantly from the prior period.

The University manages its market risk by adhering to the investment policies established by the University Council. The Finance Committee monitors the investment portfolio against these policies and reports to the Council on a regular basis.

The management of each of the three major components of major risk and the exposure of the University at the reporting date to each major risk is addressed below:

Interest rate risk

Interest rate risk is the risk of loss from fluctuations in the future cash flows or fair values of financial instruments because of a change in market interest rates. Variable rate instruments expose the University to cash flow interest risk, whereas fixed rate instruments expose the University to fair value interest risk. The University manages its interest rate risk by matching, where possible, the duration and profile of financial assets and liabilities to minimize the impact of interest rate movements where there are mismatches.

Interest-bearing financial assets include both long and short-term investments, which have been contracted at fixed and floating interest rates for the duration of the term.

The nature of the University's exposures to interest rate risk and its objectives, policies and processes for managing interest rate risk have not changed significantly from the prior period.

At the reporting date the profile of the University's interest-bearing instruments was as follows:

	Carrying <u>Amount</u> 2009 \$	Carrying <u>Amount</u> 2008 \$
Financial assets		
Variable rate instruments	969,595,831	928,538,325
Fixed rate instruments	426,104,318	266,212,914
Financial liabilities		2018332224194
Fixed rate instruments	137,777,350	67,918,812



Notes to the Financial Statements (Continued) March 31, 2009

22. Financial risk management (cont'd)

Cash flow sensitivity analysis for variable rate instruments

An increase of 500 (2008:100) basis points in interest rates at the reporting date would have increased equity and surplus by \$48,479,790 (2008: \$9,285,383). A decrease of 800 (2008:100) basis points in interest rates at the reporting date would have decreased equity and surplus by \$77,567,664 (2008: \$9,285,383). This analysis assumes that all other variables, in particular foreign currency rates, remain constant. The analysis is performed on the same basis for 2008.

Currency risk

Currency risk is the risk that the market value of, or cash flows from, financial instruments will vary because of exchange rate fluctuations.

The University is exposed to foreign currency risk primarily on investments, student fees receivable and purchases that are denominated in currencies other than the Jamaican dollar. The principal foreign currency giving rise to currency risk for the University is the United States Dollars, with minor risk exposure to amounts denominated in Sterling (Pounds).

At the balance sheet date, the University's exposure to foreign currency risk was as follows:

	2009 \$	2008 \$
Foreign currency assets:	(A) (
Accounts receivable	107,338,530	71,805,044
Investments	758,054,576	469,257,929
Cash and cash equivalents	22,042,279	45,703,137
	887,435,385	586,766,110
Foreign currency liabilities:		
Accounts payable	(<u>12,182,739</u>)	(
Net foreign currency assets	875,252,646	585,275,858

The rates of exchange of the Jamaican dollar for the US dollar were as follows:

March 31, 2008	\$70.7938
March 31, 2009	\$87.9542

In accordance with accounting policies applied consistently, exchange gains and losses are recognized in the income statement when incurred (refer to note 21).

Sensitivity analysis

A 2 percent (2008: 5 percent) strengthening of the Jamaica dollar against the United States dollar at March 31 would have decreased the surplus for the year by \$17,505,053 (2008: \$27,344,144). A 10 percent (2008: 5 percent) weakening of the Jamaica dollar against the United States dollar at March 31 would have increased the surplus for the year by \$85,834,316 (2008: \$27,344,144).



Notes to the Financial Statements (Continued) March 31, 2009

22. Financial risk management (cont'd)

Other market price risk

Other market price risk for the University is equity price risk, which arises from available-forsale equity securities and unit trust investments held by the University as part of its investment portfolio. This portion of the portfolio is not significant - less than 1% of the portfolio; therefore, any changes in the bid price of the instruments at the balance sheet date would have no significant effect on the reserves.

Management monitors the mix of debt and equity securities in the University's investment portfolio. The primary goal of the University's investment strategy is to maximize investment returns while managing risk so as to minimize potential adverse effects on the University's operations.

Fair value of financial instruments

Fair value amounts represent estimates of the arms-length consideration that would currently be agreed between knowledgeable willing parties who are under no compulsion to act and is best evidenced by a quoted market price, if one exists. Where quoted market prices are not available, the fair values of these instruments have been determined using a generally accepted alternative method.

The following methods and assumptions were used to estimate the fair value of each class of financial instrument for which it is practicable to estimate that value.

Financial Assets	Method
Government of Jamaica securities	Discounting future cash flows of these securities at the estimated balance sheet date using yield per yield curve published by a broker.
Cash equivalents, resale agreements and other receivables nature.	Assumed to approximate their carrying values due to their short term.

The fair values of financial instruments are as follows:

	2009					
	Held to maturity (\$)	Loans and receivables (\$)	Available for sale (\$)	Other amortized (\$)	Total (\$)	Fair value (\$)
Long term investments	464,724,911		1,871,359	1	466,596,270	461,818,123
Cash and cash equivalents		(28,482,606)	100000000000		(28,482,606)	(28,482,606)
Accounts receivable		746,287,470	and the second		746,287,470	746,287,470
Resale agreements	2		935,753,385		935,753,385	935,753,385
Long-term loan	1.0	(56,106,846)		-	(56,106,846)	(56,106,846)
Accounts payable		·	•	(623,883,462)	(623,883,462)	(623,883,462)
	464,724,911	661,698,018	937,624,744	(623,883,462)	1,440,164,211	1,435,386,064



Notes to the Financial Statements (Continued) March 31, 2009

22. Financial risk management (cont'd)

The fair values of financial instruments are as follows (cont'd):

	2008					
	Held to maturity (\$)	Loans and receivables (\$)	Available for sale (\$)	Other amortized (\$)	Total (\$)	Fair value (\$)
Long term investments	281,071,485	*	3,315,407	*	284,386,892	280,880,269
Cash and cash equivalents		138,327,943	1950 <u>1</u> 5		138,327,943	138,327,943
Accounts receivable	S	548,439,220			548,439,220	548,439,220
Resale agreements			834,479,754		834,479,754	834,479,754
Short-term investments		· · · · · · · · · · · · · · · · · · ·	79,200,000	2	79,200,000	79,200,000
Long-term loan		(67,918,812)	10000000000000000000000000000000000000	*	(67,918,812)	(67,918,812)
Accounts payable	<u> </u>			(599,635,144)	(599,635,144)	(_599,635,144)
	281,071,485	618,848,351	916,995,161	(599,635,144)	1,217,279,853	1,213,773,230

23. Taxation and duties

Under section 17 of the Act, the University is exempt from Income Tax and Transfer Tax, and from Import Duties and General Consumption Tax on imported items. Under the General Consumption Tax Act, the University is entitled to acquire goods and services at a zero rate of tax; in addition, its own services are exempt from GCT under the provisions of item 12 Part II of the Third Schedule to the GCT Act, which states as follows:

Services pertaining to the provision of education and training, except where a fee is charged for admission to a conference, seminar or such other type of meeting (excluding any conference, seminar or such other type of meeting conducted by the University of the West Indies, University of Technology, Jamaica or any other tertiary institution or a professional organisation exclusively for its members).

24. Capital commitments

	<u>2009</u> \$	<u>2008</u> \$
Authorised and contracted	319,505,942	55,260,188
Authorised but not contracted	229,000,000	59,953,407



Notes to the Financial Statements (Continued) March 31, 2009

25. Related parties

The income statement includes the following income earned from, and expenses incurred in, transactions with related parties, in the ordinary course of business, as follows:

	2009	2008
	\$	\$
Operating expenses:		
Non-executive Council members:		
Meeting related fees and expenses	2,052,000	2,232,500
Consultancy fees	525,000	450,000
Short-term employee benefit included in		
Staff cost (note 20):		
Key management personnel:		
 University Officers' remuneration 	43,146,962	28,193,492
 Deans and vice deans 	40,612,277	5,463,334

26. Subsequent event

On August 1, 2009, the University took over the assets, management and operations of the former Jamaica Institute of Management (JIM), a not-for-profit company with liability limited by guarantee, including the courses it offered, and has established its Masters Degree Courses in Business at JIM. The consideration for the purchase of the controlling interest in JIM was \$8,906,152. With effect from August 1, 2009, the company's name was changed to UTech/JIM School of Advanced Management. The company owns 99% of the shares of Property Owners Limited, which in turn owns real property located at 47 Hope Road, Kingston 10 in the parish of St. Andrew, which is now fully occupied by UTech.

UTech/JIM School of Advanced Management is a part of the School of Business Administration and is classified as an 'Other Body' Category 1 in accordance with Ordinance Five (5) under the University of Technology, Jamaica Act.

At the balance sheet date the company owed the University \$1,697,224, representing services paid for in advance.

27. New and revised standards and interpretations effective in 2008/2009:

In preparing these financial statements the University adopted the standards and interpretation which became effective during the year, which are relevant to its operations, viz:

 Amendments to IAS 39 Financial Instruments: Recognition and Measurement and IFRS 7: Financial Instruments Disclosures came into effect October 2008. The amendments permit an entity to reclassify non-derivative financial assets (other than those designated at fair value through profit or loss by the entity upon initial recognition) out of the fair value through profit or loss category in particular circumstances. The amendment also permits an entity to transfer from the available-for-sale category to the loans and receivables category a financial asset that would have met the definition of loans and receivables (if the financial asset had not been designated as available-for-sale), if the entity has the intention and ability to hold that financial asset for the foreseeable future or until maturity date.



Notes to the Financial Statements (Continued) March 31, 2009

28. New and revised standards and interpretations that are not yet effective:

At the date of authorization of the financial statements, there were certain new standards, amendments to standards, and interpretations which were in issue but were not yet effective, and have therefore not been applied in preparing these financial statements:

- IAS 1 (Revised) Presentation of Financial Statements, requires the presentation of all nonowners' changes in equity in one or two statements: either in a single statement of comprehensive income, or in an income statement and in a statement of comprehensive income. IAS 1 (revised) becomes effective for annual reporting periods beginning on or after January 1, 2009. The University is considering what impact, if any, the revision will have on its financial statements.
- IAS 23(Revised) Borrowing Costs removes the option of either capitalizing borrowing costs relating to qualifying assets or expensing the borrowing costs, and requires management to capitalize borrowing costs attributable to qualifying assets. Qualifying assets are assets that take a substantial time to get ready for their intended use or sale. IAS 23 becomes effective for annual reporting periods beginning on or after January 1, 2009 and will not have any significant impact on the University's financial statements.
- Amendments to *IFRS 7 Financial Instruments: Disclosures* requires enhanced disclosures in respect of two aspects: disclosures over fair value measurement relating to financial instruments, specifically, in relation to disclosures over the inputs used in valuation techniques and the uncertainty associated with such valuations; and improving disclosures over liquidity risk to address current diversity in practice. The amendments are effective for annual periods beginning on or after January 1, 2009. The University is assessing the impact that the revised standard will have on the financial statements.



SUPPLEMENTARY INFORMATION TO THE FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2009



Detailed Statement of Income and Expenses Year ended March 31, 2009

	2009 \$	2008 \$
Income		
Government of Jamaica subvention	1,605,662,289	1,262,053,87
Restaurant	17,791,960	16,599,50
Cafeteria Hostel	22 611 220	13,250,78
Specified projects	32,611,739 158,275,995	27,560,16
Amortisation of capital grants	26,137,861	27,535,35
	1,840,479,844	1,511,272,37
Fees:		100 000 11
Examination fees Community college fees	216,440,410	189,779,11 18,664,50
Graduation fees	23,203,500 5,652,100	4,768,90
Registration/application fees	22,302,043	20,812,07
Health fees	43,591,788	35,562,40
	311,189,841	269,586,99
Tuition fees: Local students	1,326,752,807	1,028,080,04
Overseas students	234,398,956	100,649,61
	1,561,151,763	1,128,729,66
Other:	1,001,101,100	11160.767.559
Rental	8,695,089	5,200,85
Gain on foreign exchange Technology Innovation Centre:	169,752,181	23,765,61
 administrative fees 	2,864,790	12,708,24
 seminar fees 	2,046,716	2,258,14
- rental	11,927,463	10,584,54
Other	117,950,336	60,409,50
	313,236,575	114,926,90
	4,026,058,023	3,024,515,929
xpenses		
Staff costs: - Salaries, wages and benefits	2 202 208 246	1 776 778 02
 Statutes, wages and benefits Statutory payroll contributions 	2,307,708,245 25,103,960	1,726,278,03
 Pension plan contributions 	45,401,904	9,572,61
 Health insurance 	63,170,137	56,759,60
 Employee benefit obligation - medical care 	58,258,000	19,353,91
- Uniform	28,787,373	9,417,11
 Vacation leave earned not yet taken 	82,196,990	20,124,34
Travel and subsistence	2,610,626,609	1,865,366,05
Electricity, telephone and water	63,913,887 215,372,002	41,967,57
Depreciation	130,909,470	119,203,31
Grants and contributions	113,216,287	83,520,04
Specified projects	148,756,278	119,395,949
Consultancy	45,219,182	31,504,643
Repairs and maintenance	107,050,848	79,874,130
Increase in provision for doubtful debts Software costs	20,393,223 24,548,956	4,662,27
Cafeteria and restaurant cost of goods sold	16,493,139	13,700,529 20,311,50
Rental of space and equipment	29,057,881	14,342,51
Library books	14,027,963	21,377,16
Subscriptions	54,235,245	22,421,71
Stationary and office supplies	49,129,652	37,881,32
Advertising and marketing	25,900,250	13,876,59
Ceremonies Class material	34,445,267	24,487,80
Security	28,154,171 55,471,954	24,224,24 38,087,63
Other	125,922,880	64,197,221
	3.912,845,144	2,801,998,853
Surplus for the year before net finance income	113,212,879	222,517,076
Interest	128,644,445	120,440,775
Finance cost, net	(13,178,796)	(12,401,460
	115,465,649	108,039,315



Summary of Cash and Cash Equivalents March 31, 2009

	2009 \$	<u>2008</u> \$
National Commercial Bank Jamaica Limited		
Foreign exchange US\$ account	8,091,838	11,120,158
Foreign exchange £ account	6,668,896	7,177,620
Foreign exchange Can\$ account	1,642,136	1,008,702
EURO	3,413,188	4,941,146
Call deposit	11,868,550	48,803,276
Savings account	4,526,039	24,572,374
Current accounts	(70,556,043)	32,700,224
	(34,345,396)	130,323,500
The Bank of Nova Scotia Jamaica Limited	5,781,275	6,513,630
RBTT Bank Jamaica Limited	(340,885)	1,264,503
Petty cash floats	422,400	226,310
	(28,482,606)	138,327,943

Accounts with actual overdrafts at the bank totaled \$6,072,511. Other bank overdrafts shown above totaling \$75,597,993 do not represent actual overdrafts at the bank but issued cheques, net of deposit in transit, that will be covered by timely transfers of funds in the normal course of the University's treasury management.



UNIVERSITY OF TECHNOLOGY, JAMAICA TECHNOLOGY INNOVATION CENTRE

Balance Sheet March 31, 2009

	Reference	<u>2009</u> \$	<u>2008</u> \$
CURRENT ASSETS		3,227,577	1 960 999
Cash Resale agreements		34,002,334	4,860,888 30,929,068
Accounts receivable	1	10,803,962	10,450,863
		48,033,873	46,240,819
CURRENT LIABILITY			
Accounts payable		17,069,741	18,533,338
Current portion of long-term loan		42,012,829	30,200,863
		_59,082,570	48,734,201
NET CURRENT LIABILITIES		(11,048,697)	(2,493,382)
PROPERTY, PLANT AND EQUIPMENT	2	105,007,203	108,165,499
		93,958,506	105,672,117
Financed by: RESERVES			
Unappropriated surplus		17,861,841	20,225,541
Appropriated surplus		17,340,939	14,878,895
		35,202,780	35,104,436
UNEXPENDED GRANTS FOR SPECIFIED PROJECTS		2,648,880	2,648,880
CAPITAL GRANTS		10 00 14	(11)
LONG-TERM LOAN		_56,106,846	67,918,812
		93,958,506	105,672,117



UNIVERSITY OF TECHNOLOGY, JAMAICA TECHNOLOGY INNOVATION CENTRE

Statement of Income and Expenses Year ended March 31, 2009

	<u>2009</u>	2008 \$
Income		\$
Subvention from UTech	24,000,000	21,513,865
Gain on foreign exchange	1,365,360	363,229
Administrative fees	30,998,716	12,708,247
Seminar fees	2,046,716	2,258,144
Rental	11,927,463	10,584,542
Grants		10,123,269
Miscellaneous	409,712	3,020,040
	70,747,967	60,571,336
Expenses		
Compensation of employees	26,676,895	19,918,185
Travelling and subsistence	785,426	1,470,900
Rental	503,030	56,500
Electricity, telephone and water	9,655,862	7,401,879
Pension scheme contributions	631,667	270,828
Family benefits	653,202	966,905
Grants and contributions	644,493	567,935
Depreciation	3,875,858	3,804,318
Stationary and office supplies	1,975,672	1,181,967
Consultancy	10,277,856	8,317,596
Repairs and maintenance	4,153,536	3,406,438
Advertising and marketing	1,099,882	370,583
Cost of sales – phone cards	2,365,688	4,022,186
Other goods and services	8,383,824	13,068,527
	71,682,891	64,824,747
Deficit for the year before net finance income	(<u>934,924</u>)	(_4,253,411)
Finance income	3,614,453	4,887,327
Finance costs	(_2,581,185)	(3,095,960)
	1,033,268	1,791,367
Surplus/(deficit) for the year	98,344	(2,462,044)



UNIVERSITY OF TECHNOLOGY, JAMAICA TECHNOLOGY INNOVATION CENTRE

Supporting information March 31, 2009

1. Accounts receivable

	2009	2008
	S	S
Refundables	1,555,956	1,229,463
Client fees, net of provisions	3,496,076	4,463,805
Withholding taxes recoverable	2,264,704	2,833,631
Other	3,487,226	1,923,964
	10,803,962	10,450,863

2. Property, plant and equipment

	Building \$	Furniture, fixtures <u>& fittings</u> \$	Computer equipment \$	Machinery and other equipment S	Motor <u>vehicle</u> \$	Total \$
Cost: March 31, 2007 Additions Disposals	116,271,778	10,225,384 204,370	9,624,339 (9,291,924 2,172,074	671,073	146,084,498 2,376,444 (<u>54,669)</u>
March 31, 2008 Additions Disposals	116,271,778	10,429,754 70,900	9,569,670 195,788 (<u>390,143</u>)	11,463,998 450,874	671,073 (<u>671,073</u>)	148,406,273 717,562 (<u>1,061,216</u>)
March 31, 2009	116,271,778	10,500,654	9,375,315	11,914,872		148,062,619
Depreciation						
March 31, 2007 Charge for the year Disposals	14,776,205 2,906,795	8,391,779 55,488	7,959,266 134,419 (<u>54,669</u>)	4,692,868 707,550	671,073	36,491,191 3,804,252 (<u>54,669</u>)
March 31, 2008 Charge for the year Disposals	17,683,000 2,906,794	8,447,267 20,875	8,039,016 20,196 (<u>390,143</u>)	5,400,418 927,993	671,073 (<u>671,073</u>)	40,240,774 3,875,858 (<u>1,061,216</u>)
March 31, 2009	20,589,794	8,468,142	7,669,069	6,328,411	<u> </u>	43,055,416
Net book values: March 31, 2009	_95,681,984	2,032,512	1,706,246	5,586,461	<u> </u>	105,007,203
March 31, 2008	98,588,778	1,982,487	1,530,654	6,063,580		108,165,499
March 31, 2007	101,495,573	_1,833,605	1,665,073	4,599,056		109,593,307



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School of Business Administration Mrs. Joan Lawla (Acting) School of Hospitality & Tourism Management Mrs. Marilyn Cornelius School of Technical & Vocational Education Mrs. Shermaine Barrett School of Computing & Information Technology Mr. Arnett Campbell (Acting) School of Engineering Dr. Victor Watt School of Pharmacy & Health Science Dr. Sarafadeen Adebayo **Department of Science & Mathematics** Mrs. Audrey Hussey (on study leave) Dr. Colin Gyles (Acting wef 17/09/07) Department of Liberal Studies Miss Sheila Coulson

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Senior Lecturer Dr. Elizabeth Pigou-Dennis

Lecturers

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Mr. Joseph Aryee Mrs. Nadine Freeman-Prince Mr. Earl Bailey Mr. Ian Beckford Mrs. Marva Blankson Mr. Desmond Campbell Mrs. Donneth Crooks (on **s**tudy leave) Miss Clover Desouza Mrs. Jacqueline Douglas-Brown Dr. Earl Edwards Ms. Nola Elvy Mr. Seymour Fisher Mr. Junior Gordon Mrs. Clover Graham Mr. Desmond Hall Mr. Barrington Herbert Mrs. Cadien Murray-Stuart Mrs. Jenevy Smith Mr. Copeland Stupart (on study leave) Mr. Garfield Young (on study leave) Ms. Jennifer E. Hall Ms. Stacy Allwood Mr. Glenton Rose Mr. TiíJean Johnston Dr Lyndon Brown Miss Julie-May Larmond Mr. Lebert Langley Dr. Robin Osborne Mr. Laurence Neufville Mr. Victor Cummings Miss Tina Beale Mr. Brian Leahing Mr. Oswy Gayle (Joint appointment with Faculty of **Business & Management**)

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School of Business Administration

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Senior Lecturers

Mr. Girjanauth Boodraj Dr. Coleto Buchanan Dr. Lorna Palmer



Lecturers

Mrs. Olubusola Akinladejo Mr. Clavery Allen Ms. Carrol Barnes Mr. Milton Bernard Mr. Randell Berry Mrs. Mauvalyn Bowen Mr. Errol Branford Mr. Roger Brown Dr. Jennifer Cadogan Mr. Dennis S. Campbell Mrs. Johoan Chambers-Blackwood Mrs. Ena Clato Day Mr. Roger Desnoes Mr. Damien Francis Mr. Courtney Garrick Mr. Oswy Gayle(Joint appointment with Faculty of Built Environment) Ms. Terry-Ann Gaynor Mr. Richard Grant Mr. Patrick Harley Ms. Elorene A. Hewitt MR. MARK JACKSON Mr. Phillip James Mrs. Preeti Kulkarni Mrs. Elizabeth Libert Mr. Gregory Linton Ms. Sonia Mattis Mrs. Deonette McInnis-Lambert Miss Celia McKoy Dr. Erica McNeil Mr. James McNish Ms. Marcia McPherson-Edwards Mr. Clifton Neil Mrs. Sharon Nelson Mr. Samuel Parkes Mrs. Marlene Phillips Mrs. Jacqueline Reid Mr. Patrick Reid Mrs. Patricia Roberts-Brown Mrs. Sherlette Rookwood-Brown Mrs. Heather Scott-Brown Mrs. Georgia Silvera-Finnikin Mrs. Vanetta Skeete Miss Michelle Thompson Mr. Clive Vassell Miss Petula White Mr. Shelley Whittle Dr. Horace Williams

Miss Sharon Wilson Ms. Jacqueline Wright

School of Hospitality and Tourism Management

Senior Lecturer Mrs. Marcella Blake-Watson

Lecturers

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School of Technical & Vocational Education

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Dr. Haldane Johnson Mrs. Shermaine Barrett Mr. Clive Thompson Mrs. Eileen Leiba Mrs.Leonie Clarke- On Study Leave

Mr. Terrence Bobb-Semple Dr. Cynthia Onyefulu

Lecturers

Mr. Abdul Antoine **Miss Gelefer Bartley** Mrs. Pearline Carr Mrs. Fay Christian Mr. Errol Clarke Mrs. Vivia Clarke Mrs. Icilda Ffrench Mrs. Carlene Hamilton Miss Sharon Hall Mr. Everton Lewis Mrs. Hope Mayne Mr. Andrew Mighty Mr. Wilbert Nunes Mrs. Carol Nathan Mrs. Cynthia Perriel-Clarke Mr. Gareth Phillips Mr. Granville Pitter Mrs. Audrey Porter-Ricketts Dr. Barrington Reid Mr. Dean Reid Miss Rachelle Sinclair-McFarlane Mrs. Genevieve Shaw Miss Mary Schwier Mrs. Anita Thomas-James Mr. Michael Anthony Dobson-Lewis Miss Grace Hughes Mrs. Keshawna Salmon-Ferguson Mrs. Carmel Roofe-Bowen Mrs. Eraldine Williams-Shakespeare

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Editors: Sonia Mills, Hector Wheeler, Michelle Beckford Editorial Assistant: Joan Spencer-Rowe Cover Design: Ian Beckford Layout & Printing: Pear Tree Press Ltd.

A production of the Advancement Department - Development Division

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